

## CITY OF CHARLOTTETOWN - 2003 BUDGET SUMMARY

<u>Revenue</u>	<u>2002 Budget</u>	<u>2002 Projected</u>	<u>2003 Estimate</u>	
Surplus from Previous Year	\$240,704	\$236,023	\$523,375	
Property Taxes	23,470,627	24,229,504	25,208,207	A-1
Provincial Tax Rebate (Equalization Grant)	105,922	105,922	105,922	A-1
Storm Sewer Rental	50,000	50,000	50,000	A-2
Licenses	144,000	139,415	140,000	A-2
Parking Garages	300,000	299,779	450,000	A-2
Provincial Tax Rebate (Parking Garages)	50,000	3,524	200,000	A-2
Parking Meters	275,000	311,469	300,000	A-3
Police Court	565,000	501,264	500,000	A-4
Interest	40,000	37,781	15,000	A-4
Credits from Other Departments	205,000	290,628	275,000	A-5
Outside Fire Protection	40,707	40,707	52,600	A-5
Recreation	499,611	468,213	511,120	A-8
Provincial/City CUSA Agreement	770,000	770,000	770,000	A-9
Utility Facility Rental Fee	180,000	180,000	180,000	A-9
Transfer from Reserves (2003 = Parkland)	15,147	15,147	155,176	A-9
Benefits (cost savings)	37,500	Line Dept.	-	A-9
<b>REVENUE TOTAL</b>	<b><u>\$26,989,218</u></b>	<b><u>\$27,679,376</u></b>	<b><u>\$29,436,400</u></b>	

## City of Charlottetown - 2003 Budget Summary

<u>Expenditure</u>	2002 <u>Budget</u>	2002 <u>Projected</u>	2003 <u>Estimate</u>	<u>Section</u>
General Government Services:				
City Government	\$966,486	\$829,264	\$932,822	1
Finance, Audit	307,317	296,736	412,100	2
Municipal Buildings	1,098,560	1,078,160	1,416,360	3
Insurance	249,336	244,947	357,127	4
Mayor/Councillors	455,400	451,683	489,700	5
Appraisals/Studies /Registration	<u>30,000</u>	<u>10,702</u>	<u>15,000</u>	6
	3,107,099	2,911,492	3,623,109	
Protective Services:				
Fire Department	2,392,100	2,346,943	2,492,751	7
Police Department	4,839,066	4,858,965	5,131,014	8
Street Lighting & Urban Beautification	1,093,447	989,370	1,261,320	9
Emergency Preparedness	<u>15,454</u>	<u>15,068</u>	<u>17,585</u>	10
	8,340,067	8,210,346	8,902,670	
Street Maintenance:				
Public Works	6,139,185	6,018,743	6,183,575	11
Traffic & Parking	<u>97,825</u>	<u>85,678</u>	<u>105,000</u>	12
	6,237,010	6,104,421	6,288,575	
Environment	535,972	526,626	220,000	13
Parks and Recreation	2,488,182	2,409,341	2,882,250	14
Fiscal Services	3,808,193	4,674,916	4,151,126	15
Planning and Development	402,107	380,265	431,581	16

## City of Charlottetown - 2003 Budget Summary

<u>Expenditure (continued)</u>	<u>2002 Budget</u>	<u>2002 Projected</u>	<u>2003 Estimate</u>	<u>Section</u>
Exec Policy, Econ Dev & Tourism	672,050	634,722	843,994	17
Heritage	424,045	403,582	429,250	18
Human Resources	286,050	272,348	346,762	19
Transit	96,800	96,800	109,896	20
Admin., Intergov. Affairs & Tendering	35,500	39,627	135,000	21
Other	556,000	491,515	1,067,913	22

<b>EXPENDITURE TOTAL</b>	<b><u>\$26,989,075</u></b>	<b><u>\$27,156,001</u></b>	<b><u>\$29,432,126</u></b>	
Surplus (deficit)	<b><u>\$143</u></b>	<b><u>\$523,375</u></b>	<b><u>\$4,274</u></b>	

### UTILITY

Sewer/Water (Revenue)	\$5,778,387	\$6,031,636	\$6,085,775	23-A
Sewer/Water (Expenditure)	<u>5,778,387</u>	<u>5,595,861</u>	<u>6,085,775</u>	23
Surplus (deficit)	<u>\$0</u>	<u>\$435,775</u>	<u>\$0</u>	

<b>TOTAL CITY REVENUE</b>	<b><u>\$32,767,605</u></b>	<b><u>\$33,711,012</u></b>	<b><u>\$35,522,175</u></b>	
<b>TOTAL CITY EXPENDITURE</b>	<b><u>\$32,767,462</u></b>	<b><u>\$32,751,862</u></b>	<b><u>\$35,517,901</u></b>	
<b>Surplus (deficit)</b>	<b><u>\$143</u></b>	<b><u>\$959,150</u></b>	<b><u>\$4,274</u></b>	

### **2003 Property Taxes**

Non-Commercial per \$100 assessment	\$1.35
Residential	
Non-Commercial per \$100 assessment	\$1.10
Mobile Home Parks	
Commercial per \$100 assessment:	\$2.31

### **2003 Utility Rate (annual)**

Water	\$147.00
Sewer	<u>\$184.00</u>
Total Utility	\$331.00

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
City Government - 1000	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	418,959	402,968	432,653	1-1
Benefits	54,000	56,350	84,169	1-1
Postage	25,000	22,125	25,000	1-2
Office Supplies	35,000	26,829	30,000	1-2
Repairs & Rentals	25,000	21,759	24,000	1-2
Federation Fees	52,527	45,332	46,000	1-3
Solicitors Fees	175,000	97,278	100,000	1-3
Staff Development	20,000	5,706	20,000	1-3
Computer Services/Maintenance/Supplies	105,000	104,318	120,000	1-4
Purchase of New Equipment	18,000	10,800	13,000	1-4
Miscellaneous	30,000	27,799	30,000	1-5
Post Retirement Pay Reserve	8,000	8,000	8,000	1-5

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

	\$966,486	\$829,264	\$932,822
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Phil Handrahan

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Finance, Audit - 2500	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	225,807	227,569	277,567	2-1
Benefits	31,010	28,942	56,033	2-1
Professional Auditing Services	25,000	19,014	25,000	2-2
Staff Training/Travel	10,000	7,096	15,000	2-2
Elected Officials Training/Travel	4,000	1,634	4,000	2-2
Other - Committee Meals	1,500	974	1,500	2-2
Post Retirement Pay Reserve	5,000	5,000	7,000	2-2
Miscellaneous Administration	5,000	6,507	5,000	2-3
Computer Services	-	-	15,000	2-3
Actuarial Fee	-	-	6,000	2-3

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$307,317	\$296,736	\$412,100
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Municipal Buildings - 4600-4699	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	293,525	291,067	307,500	3-1
Benefits	50,800	46,274	63,900	3-1
Heating Fuel	134,150	121,367	126,800	3-1
Phones	68,500	61,078	63,000	3-1
Electric	122,650	117,150	127,700	3-1
Water & Sewer	8,635	9,186	10,200	3-2
Cleaning Supplies	36,900	32,594	35,000	3-2
Service Contracts	36,750	37,730	77,990	3-2
Maintenance	79,750	76,911	117,250	3-2
Snow Removal	7,150	6,494	10,150	3-2
Property Taxes	240,000	239,839	457,070	3-2
Clothing	2,050	1,901	2,100	3-3
Mileage	1,700	1,380	1,700	3-3
Miscellaneous	10,000	29,189	10,000	3-3
Post Retirement Pay Reserve	6,000	6,000	6,000	3-3

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$1,098,560	\$1,078,160	\$1,416,360
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# 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Insurance 3100	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
General Coverage	155,875	155,762	255,456	4-1
Municipal Vehicles & Equipment	93,461	89,185	101,671	4-1

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

	\$249,336	\$244,947	\$357,127
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell/Karen Lavers

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Mayor/Council - 1900	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salary	52,000	51,897	61,900	5-1
Benefits	9,600	10,430	15,000	5-1
Staff Development/Training	2,000	1,958	2,000	5-1
Mayor and Council	125,000	123,085	140,000	5-1
Travel	15,300	15,300	15,300	5-1
Training and Development	60,000	57,266	55,000	5-1
Public Relations	174,000	178,489	183,000	5-2
Intercommunity Affairs	16,500	12,258	16,500	5-3
Post Retirement Pay Reserve	1,000	1,000	1,000	5-3

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

	\$455,400	\$451,683	\$489,700
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
General Government Services

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Appraisals/ Studies/Registration	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Appraisals, Studies & Vehicle Registrations	30,000	10,702	15,000	6-1

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

\$30,000	\$10,702	\$15,000
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**

Protective Services

**Prepared by:**

Bill Hogan

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Fire Department 3700	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries (permanent)	438,477	438,477	449,438	7-1
Benefits (permanent)	65,355	60,049	90,800	7-1
Labour (permanent)	140,000	140,000	148,113	7-1
Salaries (volunteers)	453,912	451,738	436,603	7-2
Benefits (volunteers)	36,600	14,127	15,500	7-2
Labour (volunteers)	10,000	1,544	10,000	7-2
Gas and oil	9,500	9,291	8,500	7-3
Repairs to equipment	25,000	24,977	25,000	7-3
Phones and radios	39,663	38,389	36,600	7-3
Uniforms	11,670	11,233	9,059	7-4
Equipment Maintenance	13,000	12,904	13,000	7-4
Air Supply and Service	5,067	3,440	3,500	7-5
New Equipment	59,224	71,281	63,050	7-5
Training/Job Development	18,640	18,036	17,230	7-5
Transportation	1,000	854	2,500	7-5
Fire Prevention Bureau	15,465	14,250	15,800	7-6
Membership Fees	3,250	1,934	2,000	7-6
Advertising	1,900	1,546	1,600	7-6
Protective Clothing	29,380	28,715	29,000	7-7
Grants	11,000	10,179	11,000	7-7
Water Department Services	880,000	880,000	880,000	7-7
Miscellaneous	22,456	22,441	20,547	7-8
Ladder, Pumper & Rescue Truck Leases	81,541	81,538	183,911	7-8
Post Retirement Pay Reserve	10,000	10,000	10,000	7-8
Insurance Claims	10,000	-	10,000	7-8
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$2,392,100</b>	<b>\$2,346,943</b>	<b>\$2,492,751</b>	

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Paul Smith

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Police Department - 4000	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	3,099,292	3,006,487	3,183,278	8-1
Benefits	389,281	419,563	597,291	
Labour	634,868	740,622	655,696	8-2
Commissionaires	88,395	90,034	94,801	8-2
Vehicles				
Gas & Oil	79,000	74,897	79,000	
Repairs & Maintenance	40,000	42,000	40,000	
Vehicle Replacements	81,379	81,379	71,975	8-3
Rental of CIB Vehicle	9,500	7,389	9,500	8-3
Rental of surveillance/temporary vehicles for operational & down time (JFO)	6,000	5,133	6,000	8-3
Phones/Radios	52,878	56,078	54,000	8-4
Car Wash	9,000	10,653	9,500	
Law Books	2,000	1,954	2,000	
Breathalyzer & CPIC	1,800	500	1,800	
Plain clothes allowance	9,400	8,995	10,800	8-5
Emergency Recording Equipment	9,500	7,144	9,500	8-5
PIRS - Police Information Retrieval Sys.	13,043	12,084	13,043	8-5
Uniforms	45,000	41,754	32,000	8-6
Drycleaning	8,500	5,010	7,100	
Flashlights/batteries	2,500	538	2,000	
Office Printing & Supplies	25,000	24,397	25,000	8-7

**Budget Item Totals (Complete only on the final page of each Budget Item).**

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Paul Smith

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Police Department - 4000	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Advertising	1,700	1,144	1,700	
Ident. Supplies	7,000	6,493	7,000	
Ammunition	2,000	1,319	2,000	
Dog Control - 1 year contract	44,530	44,530	44,530	
Justice Computer Terminal	1,000	513	1,000	
Operational expenses (JFO)	14,000	13,999	15,000	
Police hardware & emergency response equipment	16,000	15,498	16,000	8-7
Staff Training courses	9,000	8,259	9,000	
Council Training courses (Atlantic Police Academy/ Canadian Police College)	1,000	333	1,000	
Prov. Treasurer - Inmate Meals	5,000	3,615	5,000	
Miscellaneous	8,000	10,355	8,500	8-8
Community Policing	23,000	21,753	23,000	8-8
Post Retirement Pay Reserve	3,500	2,708	5,000	8-8
Police Dog Services	67,000	67,000	67,000	8-9
Insurance Claims	20,000	19,835	-	8-9
Trail Bike Acquisition	10,000	5,000	10,000	8-9
	-	-	11,000	

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$4,839,066	\$4,858,965	\$5,131,014
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Joseph Coady

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Street Lighting/Urban Beautification - 4900	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	-	-	318,736	9-1
Benefits	39,650	27,087	42,606	9-1
Street Lighting	656,448	636,937	727,945	9-1
New Lights and Repairs	37,000	16,421	20,000	9-1
City Beautification Program	132,009	90,883	80,933	9-2
Tree Program	124,277	104,919	66,100	9-2
Casual Workers (Beautification)	99,063	108,612	-	9-2
Training / Travel	5,000	4,511	5,000	9-2

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$1,093,447	\$989,370	\$1,261,320
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Protective Services

**Prepared by:**  
Bill Hogan

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Emergency Preparedness	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	3,694	3,691	4,685	10-1
Emergency Planning	770	762	800	10-1
Staff Emergency Preparedness Training	4,325	4,243	2,800	10-1
Council Emergency Preparedness Training	4,885	4,885	3,800	10-1
Emergency Operations	1,780	1,487	5,500	10-1

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

\$15,454	\$15,068	\$17,585
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Street Maintenance

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Public Works - 4300	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	998,000	1,006,286	1,050,000	11-1
Benefits - Permanent Employees	185,200	147,737	229,550	11-1
Benefits - Term Employees	217,135	197,508	217,600	11-1
Phones & Radios	55,000	70,000	60,000	
Administration	60,000	46,000	45,000	11-2
Training & Travel - Elected Officials	4,000	3,334	4,000	11-2
Training & Travel - Staff	13,500	9,242	14,500	11-2
Tools	10,000	9,904	10,000	
Diesel Fuel                    }	72,000	9,316	-	
Gas & Oil                        }	100,000	117,000	175,000	
Repairs to Equipment	200,000	206,818	210,000	
Snow Removal	1,150,000	1,240,286	1,029,725	11-3
Street Cleaning	570,500	601,329	555,700	11-4
Street Resurfacing	600,000	541,997	560,000	11-5
Street Repair	297,250	253,955	347,000	11-5
Sidewalk & Curb Repair	472,000	426,960	428,000	11-6
Sidewalk & Curb Replacement	230,000	194,624	160,000	11-6

**Budget Item Totals (Complete only on the final page of each Budget Item).**

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Street Maintenance

**Prepared by:**  
Paul Johnston

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Public Works -4300	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Repairs to Storm Drainage System	228,900	252,035	413,500	11-7
Clothing	10,000	9,968	11,500	11-7
Equipment Lease Purchase	100,000	84,994	100,000	11-8
New Equipment	125,000	166,473	125,000	11-8
Traffic Markings & Signs	288,700	288,482	290,000	11-9
Special Initiatives	42,500	36,414	27,000	11-9
Traffic Signals	40,000	34,782	40,000	11-10
Meals	3,000	3,067	4,000	11-10
Professional Consulting	15,000	11,602	10,000	11-10
Post Retirement Pay Reserve	26,500	26,500	26,500	11-10
Insurance Claims	25,000	22,130	40,000	11-10

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

\$6,139,185	\$6,018,743	\$6,183,575
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# 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Street Maintenance

**Prepared by:**  
Paul Johnston / Paul Smith

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Traffic and Parking - 5200	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	49,500	47,376	51,050	12-1
Benefits	8,475	5,210	9,600	12-1
Clothing	350	305	350	12-1
Parking Meters (repairs)	15,500	15,449	25,000	12-2
Parking Meter Tickets	4,000	3,693	4,000	12-2
Vehicle Operation & Repair	4,000	3,960	4,000	12-2
Traffic Counts	15,000	8,685	10,000	12-2
Post Retirement Pay Reserve	1,000	1,000	1,000	12-2

<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	\$97,825	\$85,678	\$105,000
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Environment

**Prepared by:**  
Craig Walker

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Environment - 5500	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	3,333	3,333	15,500	13-1
Contract Garbage Collection Service	154,851	143,338	-	13-1
Tippage Fees (Municipal Operations Waste)	303,637	323,701	197,000	13-1
Leaf and Yard Waste	15,000	14,789	-	13-2
Waste Watch Program	51,818	38,494	-	13-2
Elected Officials Travel/Training	2,333	1,971	2,500	13-2
Environmental Issues	5,000	1,000	5,000	13-2

**Budget Item Totals (Complete only on the final page of each Budget Item).**

\$535,972	\$526,626	\$220,000
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# 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Parks and Recreation

**Prepared by:**  
David Campbell

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Parks and Recreation - 6700-6770	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
<b>Administration</b>	<b>Budget</b>		<b>2003</b>	
<b>Administration</b>	146,900	135,472		14-1
Salaries			99,560	14-1
Benefits			20,402	14-1
Mileage			7,000	14-1
Advertising			21,000	14-1
Staff Travel and Training			8,000	14-1
Elected Official Travel and Training			5,000	14-1
Meals			2,000	14-1
Office Equipment			3,000	14-1
Miscellaneous			2,000	14-1
Insurance Claims	20,000	1,468	10,000	14-1
Post Retirement Pay Reserve	16,000	16,000	16,000	14-1
<b>Programs/Grants</b>	529,449	512,359		
Salaries			241,678	14-2
Benefits			25,390	14-2
Subsidies//Equipment/Grants			267,150	14-4
Special Events			11,000	14-4
Miscellaneous			500	14-4
Pools - Repair, Maint & Equipment			20,000	14-4
<b>Cody Banks Arena</b>	317,071	314,960		
Salaries			166,179	14-5
Benefits			36,991	14-5
Staff Training			3,400	14-5
Utilities (lights, water, phone & fuel)			83,504	14-5
Repairs and Maintenance			37,800	14-5
Small Projects			14,700	14-5

**Budget Item Totals (Complete only on the final page of each Budget Item).**

# 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Parks and Recreation

**Prepared by:**  
David Campbell

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Parks and Recreation - 6700-6770	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
<b>Cody Banks Arena continued</b>				
Miscellaneous			2,000	14-5
Vehicle Repairs, Maintenance & Fuel			8,500	14-5
<b>Simmons Arena</b>	352,960	355,737		
Salaries			165,357	14-6
Benefits			37,050	14-6
Staff Training			3,400	14-6
Utilities (lights, water, phone & fuel)			126,540	14-6
Repairs & Maintenance			39,700	14-6
Small Projects			28,700	14-6
Vehicle Repairs, Maintenance & Fuel			9,600	14-7
Miscellaneous			500	14-7
<b>Parks</b>	765,802	733,345		
Salaries			428,498	14-8
Benefits			60,894	14-8
Training/Consulting Fees			3,000	14-8
Parks Maintenance			236,249	14-9
Vehicles/ Equip. Repairs, Maintenance & Fuel			163,708	14-9
Contract work on Sportfields/Facilities			12,700	14-9
Trail Maintenance (including Boardwalk)			10,900	14-9
Tree Planting			5,000	14-9
Miscellaneous			2,500	14-9
Special Initiatives			15,700	14-9
<b>Charlottetown Civic Centre</b>	340,000	340,000	340,000	14-10
<b>Aquatics/Arena Centre</b>	-	-	79,500	14-10
<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$2,488,182</b>	<b>\$2,409,341</b>	<b>\$2,882,250</b>	

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Fiscal Services

**Prepared by:**  
Phil Handrahan

<b>Budget Item and Primary Code</b>	<b>Year Original Budget</b>	<b>2002 Projected</b>	<b>Estimate for 2003</b>	<b>Sched. No.</b>
Fiscal Services - 2800				
Interest on short term borrowing	200,000	30,334	50,000	15-1
Servicing long term debt	3,608,193	3,144,582	4,101,126	15-1&2
Reserve for payment on Capital Debt		1,500,000		

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

\$3,808,193	\$4,674,916	\$4,151,126
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# 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Prepared by:  
Harry Gaudet

Budget Item and Primary Code	Year	2002	Estimate Sched.	
Capital Projects:	Original	Projected	for No.	
	Budget		2003	
Municipal Buildings	160,000	232,467	180,000	A
Public Works	1,235,000	1,146,005	1,400,000	B
Recreation	483,496	487,416	521,600	C & D
Aquatics/Arena Centre	3,140,000	23,500	6,519,867	E
Charlottetown Civic Centre	92,750	89,216	500,000	E
Street Lanterns/Beautification	600,000	580,307	820,000	E
Boar War Memorial (repairs)	-	1,624	35,000	E
Smart Communities	200,000	205,668	-	
Former City Garage Site	-	56,919	22,000	E
	\$5,911,246	\$2,823,122	\$9,998,467	

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
 Planning and Development

**Prepared by:**  
 Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Planning & Development - 6100	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	286,307	271,685	296,331	16-1
Benefits	36,000	38,962	57,450	16-1
Mileage	7,000	7,000	7,000	16-1
Office Supplies/Equipment	9,000	7,697	7,000	16-1
Operating Equipment	6,000	4,842	5,000	16-1
Advertising	5,000	4,502	5,000	16-2
Staff Development	12,000	10,975	12,000	16-2
Elected Officials Travel	1,500	-	1,500	16-2
Printing	6,000	3,025	4,000	16-2
Board Meetings	7,500	7,331	7,500	16-2
Planning Services	5,000	4,963	5,000	16-2
Phones	Mun Bldgs	Mun Bldgs	2,000	16-2
Summer Staff	12,500	12,500	12,500	16-3
Miscellaneous	2,300	783	2,300	16-3
Post Retirement Pay Reserve	6,000	6,000	7,000	16-3

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$402,107	\$380,265	\$431,581
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# 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Executive Policy, Economic Development & Tourism

**Prepared by:**  
Ron Atkinson & Donna Hurry

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Executive Policy, Economic Development & Tourism	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	122,000	120,083	130,314	17-1
Benefits	15,900	13,179	21,730	17-1
Staff Development	3,800	3,381	2,800	17-1
Staff Mileage	1,000	703	1,500	17-1
Office / Computer Equipment	3,000	700	1,000	17-1
Capital Commission	100,000	100,000	100,000	17-2
Memberships/Partnerships	17,000	16,554	16,000	17-3
Post Retirement Pay Reserve	2,000	2,000	2,000	17-3
Business Development	10,000	9,733	10,000	17-4
Marketing and Development	75,000	87,845	104,000	17-4
Investment Program	76,000	25,575	75,000	17-4
Smart Communities	117,000	117,000	180,500	17-5
Softworld 2002	-	22,500	-	
Miscellaneous	1,000	963	1,000	17-5
<u>Special Events and Promotions:</u>				
Tourism	20,000	16,398	20,000	17-6
Memberships/Partnerships	19,250	19,168	23,750	17-6
Staff Training and Travel	4,000	2,979	4,000	17-6
Elected Officials Training and Travel	2,500	750	3,000	17-6
Annual Events	55,500	43,590	52,000	17-7
Event Submissions	24,700	29,700	92,000	17-7
Miscellaneous	2,400	1,921	3,400	17-7
 <b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	 <b>\$672,050</b>	 <b>\$634,722</b>	 <b>\$843,994</b>	



## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Heritage

**Prepared by:**  
Donna Waddell

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Heritage - 6400/6410	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	32,750	27,202	34,487	18-1
Benefits	2,500	2,445	3,000	18-1
Special Projects	14,000	12,450	14,000	18-1
Heritage Meetings	6,000	5,727	6,000	18-1
Office Supplies/Equipment	5,000	4,638	4,500	18-1
Staff Development	2,000	1,339	2,500	18-1
Elected Officials Travel	2,000	-	2,000	18-1
Mileage	500	-	500	18-1
Confederation Centre of the Arts	314,295	313,128	317,263	18-2
Heritage Grant Program	40,000	32,253	40,000	18-2
Heritage Tax Program	4,000	3,400	4,000	18-2
Post Retirement Pay Reserve	1,000	1,000	1,000	18-2

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$424,045	\$403,582	\$429,250
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Human Resources

**Prepared by:**  
Eleanor Gallant

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
Human Resources - 1600	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	187,196	187,196	194,676	19-1
Benefits	27,549	28,124	37,772	19-1
Contract Services	15,000	5,725	15,000	19-1
Training, Development and Travel	10,000	8,903	10,000	19-1
Communications	2,500	2,345	2,500	19-2
Employee Services	1,500	1,166	2,500	19-2
Payroll Services	28,805	25,849	50,314	19-2
Miscellaneous	2,000	1,561	3,000	19-2
Post Retirement Pay Reserve	4,000	4,000	4,000	19-2
Small Equipment	2,500	2,479	4,000	19-2
Funds for Workplace Education	5,000	5,000	10,000	19-2
Employee Assistance Program	New	New	13,000	19-3

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$286,050	\$272,348	\$346,762
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Transit

**Prepared by:**  
Joseph Coady

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Transit - 10-5800				
Transit Contract	61,800	61,800	64,896	20-1
Pat and The Elephant	35,000	35,000	40,000	20-1
Miscellaneous	-	-	5,000	20-1

**Budget Item Totals (Complete only on the final page of each Budget Item).**

	\$96,800	\$96,800	\$109,896
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**

Administration, Intergovernmental Affairs & Tendering

**Prepared by:**

Donna Waddell

**Budget Item and Primary Code**

Administration, Intergovernmental Affairs  
& Tendering  
Salaries  
Studies  
Elected Officials Travel  
Meetings  
Transit Project

Year	2002	Estimate	Sched.
Original	Projected	for	No.
Budget		2003	
8,000	9,612	10,000	21-1
25,000	28,792	22,500	21-1
1,000	-	1,000	21-1
1,500	1,223	1,500	21-1
-	-	100,000	21-1

**Budget Item Totals (Complete only on the final page of each Budget Item).**

\$35,500	\$39,627	\$135,000
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## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department  
Other

Prepared by:  
Harry Gaudet

Budget Item and Primary Code	Year Original Budget	2002 Projected	Estimate for 2003	Sched. No.
Other - 7000				
Sick Pay Reserve	75,000	75,000	75,000	22-1
Elections	20,000	20,000	20,000	
Grants	231,500	229,305	315,413	22-1
Stipends to Citizen Representatives (Disability and Seniors Committee)	4,500	4,500	4,500	
Pension Payment	125,000	Line Dept	-	22-1
CADC Management Agreement	100,000	54,386	653,000	22-1
Extraordinary Expenses - Civic Centre Deficit	-	108,324	-	

**Budget Item Totals (Complete only on  
the final page of each Budget Item).**

\$556,000	\$491,515	\$1,067,913
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# CITY OF CHARLOTTETOWN WATER & SEWER UTILITY

## 2003 Budget Summary

<u>Revenue</u>	<u>2002 Original Budget</u>	<u>2002 Projected</u>	<u>2003 Estimate</u>	
Surplus from Previous Year	298,387	330,426	435,775	
Metered Sales	2,300,000	2,459,857	2,450,000	23A-1
Unmetered Sales	2,225,000	2,255,395	2,255,000	23A-1
Fire Protection	880,000	880,000	880,000	23A-1
Penalties	35,000	49,622	35,000	23A-1
Services Billed	20,000	46,426	20,000	23A-1
Non-operating	20,000	9,910	10,000	23A-1
<b>REVENUE TOTAL</b>	<b><u>\$5,778,387</u></b>	<b><u>\$6,031,636</u></b>	<b><u>\$6,085,775</u></b>	
<b>EXPENDITURE TOTAL</b>	<b><u>\$5,778,387</u></b>	<b><u>\$5,595,861</u></b>	<b><u>\$6,085,775</u></b>	23
<b>UTILITY SURPLUS (DEFICIT)</b>	<b><u>\$0</u></b>	<b><u>\$435,775</u></b>	<b><u>\$0</u></b>	

2003 Rate Per Household

**\$331**

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Water and Sewer Utility

**Prepared by:**  
Craig Walker

<b>Budget Item and Primary Code</b>	<b>Year</b>	<b>2002</b>	<b>Estimate</b>	<b>Sched.</b>
8000, 8400, 8800, 9200	<b>Original</b>	<b>Projected</b>	<b>for</b>	<b>No.</b>
	<b>Budget</b>		<b>2003</b>	
Salaries	1,110,666	1,088,506	1,219,960	23-1
Wage benefits	183,134	173,636	182,924	23-2
Repairs and maintenance - Buildings	260,650	309,152	268,220	23-2
Repairs and maintenance - W & S Infrastructure	165,100	189,502	201,100	23-2
Repairs and maintenance - Vehicles	43,005	41,160	44,265	23-2
Repairs and maintenance - Equipment	72,825	71,275	81,680	23-3
Office	37,269	34,491	43,761	23-3
Power	243,600	265,870	286,609	23-3
Asphalt	22,000	21,987	22,250	23-3
Backhoe rental	40,900	36,591	38,125	23-4
Committee expenses	100,000	100,000	100,000	23-4
Election expenses	15,000	15,000	15,000	23-4
Telephone and radios	27,769	25,863	28,154	23-4
Fuel	12,500	12,300	9,500	23-4
Service contracts	22,144	22,129	27,500	23-5
Meals/Committee luncheons	2,000	907	1,000	23-5
Clothing allowance and rental	16,295	13,470	13,670	23-5
Staff Training and Travel	29,110	14,917	30,600	23-5
Elected Officials Training and Travel	8,000	7,918	8,000	23-5
Chemicals	58,916	53,712	59,294	23-5

**Budget Item Totals (Complete only on the final page of each Budget Item).**

## 2003 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

**Account Name/Department**  
Water and Sewer Utility

**Prepared by:**  
Craig Walker

<b>Budget Item and Primary Code</b> 8000, 8400, 8800, 9200	<b>Year</b> <b>Original</b> <b>Budget</b>	<b>2002</b> <b>Projected</b>	<b>Estimate</b> <b>for</b> <b>2003</b>	<b>Sched.</b> <b>No.</b>
Consulting fees	31,999	24,832	27,200	23-6
Insurance	100,155	98,017	132,122	23-6
Property taxes	8,245	7,911	8,304	23-6
New vehicles	43,500	42,499	43,500	23-6
New equipment	11,811	14,548	10,000	23-7
Infrastructure replacement	76,700	88,622	91,760	23-7
Pollution Control Plant	51,906	46,261	72,748	23-7
Post Retirement Pay Reserve	40,000	40,000	48,000	23-7
Miscellaneous	7,500	5,104	7,500	23-7
Debt charges	2,935,688	2,729,681	2,963,029	23-8

<b>Budget Item Totals (Complete only on the final page of each Budget Item).</b>	<b>\$5,778,387</b>	<b>\$5,595,861</b>	<b>\$6,085,775</b>	
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