

City of Charlottetown

150th Anniversary Budget



Sterling H. MacFadyen, Chair

Finance, Audit & Tendering Committee

March 31, 2005

City of Charlottetown 2005 Budget

Thursday, March 31, 2005



Sterling (Stu) H. MacFadyen, Deputy Mayor Chair, Finance, Audit and Tendering

BUDGET ADDRESS

Striking A Balance

Your Worship, fellow Councillors, Ladies and Gentlemen, City Staff, Members of the Media,

I am very pleased to present the 2005 City Budget to the citizens of Charlottetown on this the 150th Anniversary of Incorporation of the City of Charlottetown and the 10th Anniversary of Amalgamation. If our forefathers could see the City they created in 1855, I am sure they would say "Job Well Done". We have the pleasure of living in one of the most beautiful cities in the country, most recently winning first prize in the national 2005 Winter Lights Competition for municipalities in our population category.

I would be remiss today if I did not single out the Charlottetown Fire Department and the Charlottetown Police Department, organizations that are also celebrating 150 years since

incorporation. Together these two (2) organizations have provided an unparalleled level of services to our residents for 150 years and for that we thank them.

Our forefathers governed this City wisely and **Struck a Balance** between fiscal responsibility and a long term vision for the City. I am sure that balancing the budget 150 years ago was a challenge and I noted in my first Budget in 2004 how difficult it was. Well, Your Worship, I am here to tell you that indeed it was challenging this year and I appreciate your support as well as other members of Council's support in achieving a balanced budget.

We had a difficult time and we had to include cuts which were near and dear to our hearts. We also had to look for new revenues, but I am pleased to announce that we were successful in **Striking a Balance**.

I am advised that in 1995 when the City Fathers were in budget deliberations, it was determined that Charlottetown was to be a full service municipality with similar service levels throughout the City. This was a good decision but it comes with a cost. Over the past ten (10) years we have installed storm sewer, sidewalks, water and sewer throughout the City. Our increasing debt load causes me great concern. When the departments submitted their budgets, the Finance Committee had to cut the Capital Budget by more than fifty percent (50%) in order to **Strike a Balance** between a full service municipality and affordable tax rates.

All of us were looking in 2004 to the Federal Government's New Deal for Cities. We were looking forward to the Municipal Rural Infrastructure Program. We were looking forward to the Strategic Infrastructure Program. All these programs have been designed to assist cities like

Charlottetown to replace and enhance infrastructure. Unfortunately, none of these projects have been endorsed to date. I trust these agreements will be signed, but we were not able to count on the full impacts in the 2005 Budget. I also trust that the Federal and Provincial Governments will be fair to the capital city. After all we are a full service municipality representing twenty-five percent (25%) of the population of Prince Edward Island. We require twenty-five percent (25%) of the funding from all of these programs and we will settle for nothing less.

It is my understanding that the Provincial Government is looking to have the three programs signed off as a package. I look forward to that happening and **Striking a**

Balance

In the past year, the City of Charlottetown has had a number of events which had a significant influence on our Budget. We had major snow storms amounting to ninety-one (91) centimeters of snow in eight (8) days causing our snow removal budget to increase by at least ten percent (10%). Hurricane Juan, although a 2003 event, required us to spend over 900,000 dollars in 2004 which was not budgeted. The Spruce Bark Beetle infestation in the Irwin Park area, which had the potential of destroying all of our spruce trees in the City was contained, but at a cost. I am pleased to announce that we were able to incorporate those extraordinary costs into our 2004 Budget.

2004 also saw the completion and opening of the Charlottetown Area Recreation Inc. (CARI) Facility. The good news here is that more people are utilizing the pool than anticipated. The bad news, of course, is that the facility is a costly enterprise to run. No pool and no rink are revenue neutral. The City of Charlottetown was required in 2004

to spend almost 326,000 dollars more than it had budgeted for that facility. We also had to spend an additional 140,000 dollars for the Charlottetown Civic Centre. The good news is that we now have top notch facilities that are being used daily by our residents; we have enhanced our University so that it is better able to attract more students; and finally, the pools and rinks are being used not only as a development tool for our tourism industry in the shoulder season but more importantly character building for our greatest asset, our youth. We recognize the need to reduce the level of expenditures in all of these facilities and we will be working closely with the Boards of Directors of CARI and the Charlottetown Civic Centre to accomplish this goal.

2004 was not an easy year nor will 2005 be. **Striking a Balance** will take the concerted effort of His Worship, my City Council colleagues and all staff and I am determined that we shall succeed. In order to do so we have had to look at all areas of our City. As was announced last year a Committee was set up to complete a Comprehensive Review. We have looked at all our services. We have looked at all of our revenues. We have identified a new plan to guide the City in the upcoming years. This plan is a work in progress and it continues to change but I am convinced that it is a blueprint which will enable us to continue to **Strike a Balance** of good services at a reasonable price.

Budget Highlights

City Government will spend \$35,746,562

The Charlottetown Water & Sewer Utility will spend \$7,449,251

Total City expenditures will be \$43,195,813.

We are anticipating an overall surplus of \$30,673. How will we do this? In our examination of revenues it became apparent that there were some areas that we had not looked at in a number of years.

We have looked at the City of Charlottetown in the context of the Atlantic Region and we have found that our user rates are below the regional level. To that end, it is anticipated that there will be an increase in our recreational facilities rental rates for the first time in five (5) years which will realize 50,000 dollars. There will be increases in development fees as recommended by two external consultants to begin to bring our fees in line with other municipalities in the region. We hope to realize 40,000 dollars additional revenue. These initiatives will not necessarily bring our fees to the regional average but we believe that we should be working in that direction.

This Council has recognized the need to assist our business/tourism community to make their operations more profitable. To this end the City of Charlottetown throughout 2004 has worked closely with Downtown Charlottetown Inc. We have also worked closely with many organizations to bring in national/regional events and conventions (Special Olympics, Canadian National Soccer, National Womens Fastpitch Championships, National Communities In Bloom). Your Worship, these events contributed a substantial economic spin off to our business community of approximately thirty-three (33) million dollars. In 2005, the City of Charlottetown will be working with organizations to host more events of this nature such as the National

Canadian Ball Hockey Tournament, Eastern Canadian Softball Championships, and the Canadian Chamber of Commerce Annual Meeting. The City of Charlottetown itself will be hosting the Atlantic Mayors Congress, Federation of Canadian Municipalities Board meeting and the Canadian Capital Cities Conference. We anticipate that the economic spin offs to our business community in 2005 will exceed our 2004 figure. These are a few of the small ways in which this Council supports our business community. It is important to note that the City Corporation receives no direct revenue from hosting these events. All taxes collected from these events are paid to the Provincial and Federal Governments.

Eighty percent (80%) of the City of Charlottetown's revenue comes from the property tax system. This year I requested a close analysis of what has happened to assessments and tax rates in Charlottetown and in other municipalities. We determined that the single family residential assessments had increased on an average five percent (5%) per year over the past five (5) years. Given that the bedrooms in hotels/motels are assessed at a non-commercial rate, it was determined that there was little or no increase in the past five (5) years in our motels and hotels. Rather, these areas which are charged both the commercial and the non-commercial rate, have had basically the same assessed values for the past five (5) years. This is notwithstanding the significant increases in the cost of providing services during this period.

As well we have found that multiple family units have not had any material increase in assessments over the past five (5) years. Although we have had new growth

in this sector, the assessments have remained constant. Therefore, I am announcing today that the non-commercial rate as it applies to hotels and motels and to four unit plus apartment buildings will increase from \$1.35 to \$1.57 per \$100 of assessment. I have reviewed the impact of the rate increase on three hotels in the City. The average impact of the non-commercial increase is nine cents (.9¢) per day per room. The impact on each apartment unit in the City will be twenty-one cents (.21¢) per day.

I am also announcing a modest increase in our commercial tax rate from \$2.31 to \$2.36 per \$100 (2.2% increase). When we look over the past five years we see the single family residential assessments increase in the 20% to 25% range. We do not see that increase in the commercial assessments yet there has been significant increases in the provision of services like Fire, Police, Planning, Snow Removal as well as others. Naturally, I am concerned with the impact on individual properties. The average commercial assessment in the City of Charlottetown is 450,000 dollars. The impact of the increase on that property value is sixty-two cents (.62¢) per day. We believe that this is a method of **Striking a Balance** between the cost of providing services to the commercial and multiple family residential sectors and the single family residential sector.

As noted earlier, the owner occupied residential property owner has had significant increases in the past twenty (20) years, therefore, in keeping with the Provincial Government, I am announcing today a new residential tax credit which will limit increases of Municipal non-commercial property taxes in owner/occupied residential properties to no more than the change to the PEI Consumer Price Index

(CPI). We have made 2004 our benchmark, therefore, although assessments will increase in 2005, there will be a cap to the taxable assessment. Taxes will only increase more than the CPI if there are improvements, renovations or material changes in use. This is a way to protect people who are in the same house with the same incomes and have not done anything different, but their tax bill is increasing. When an owner occupied residential property is transferred then the accumulated assessment will apply.

I am pleased to announce that there will be no changes to the water and sewer rates.

Finally, although the City would have preferred to wait until the New Deal – Federal Gas Tax Agreement was signed, in order to balance the 2005 Budget, the City has had to assume that it will receive 1,100,000 dollars from that Program in 2005. I urge my fellow Federal and Provincial counterparts to do their part in **Striking a Balance** for the City Budget.

The City will continue to offer the same level of services as it offered in previous years. We heard the downtown property owners discuss snow removal and we were asked to look at other alternatives. You will find throughout our Budget more money for better equipment. In addition we have created a Fleet Management Program whereby all of our vehicles and equipment will be combined into one area and administered by one person. We trust that this streamlining will result in efficiencies that will allow us to provide better services at a decreased cost.

In 2005 the Police Department will commence a phased in program where we will be initiating a new Police Reporting and Occurrence System (PROS). Currently

being introduced by the R.C.M.P this is an in vehicle system which should save time and money and provide better information to the officer. In 2005 we will be providing the training and buying the software while in 2006 we will place the hardware in the cars.

The Parks and Recreation Department is a multi faceted Department and offers a high level of service to all residents. This year, the Department is putting its emphasis on its fields and field maintenance and additional dollars have been allocated so that the fields can be operational earlier and in better shape. Again in 2005, Victoria Park, the crown jewel of the City's Park system requires thousands of dollars for upkeep. It is Provincially owned, located in the heart of Charlottetown enjoyed by all Charlottetonians, Islanders and visitors alike. It is the mandate of the City to pay for maintenance costs.

2005 will be an exciting year for the Water & Sewer Department. Earlier this month, the City awarded a tender for a new Waste Water Treatment Plant. Improvements and upgrading of our Waste Water Treatment Plant will mean for the first time our waste water will be treated to a Class A standard. We anticipate an increase in our rating from the Sierra Legal Defense Fund from an "E" to a "B". Your Worship, I am convinced that when citizens look back on this Council the single most important event will be the expansion of the Waste Water Treatment Plant. Over the past 150 years, our environment has taken a beating; this expansion will do much to rectify the damage already done and to protect the environment in the future.

Last year we announced the sewer separation project in Brighton. Unfortunately, the project could not be completed in 2004 but I am pleased to advise

you that the tender was awarded earlier this year. This project, along with the Treatment Plant, will have significant positive impacts on the environment. Good news for the Environment and the residents!

For many years residents of Charlottetown have talked about a transit system. In early 2005 a survey was completed and there was great support for a system even if it included a tax increase. The survey also indicated that the people agreed with the City's position that we cannot do it alone. The City of Charlottetown is committed to a transit system and we have demonstrated that commitment by the inclusion of 350,000 dollars in our 2005 Operational Budget. We are aware that it is not enough to run a system for a year and we request both the Federal and Provincial Governments to partner with us on this important venture.

Your Worship I would like to indicate that the City of Charlottetown continues to support the institutions which make our City great. We provide grants in lieu of taxes to:

- The Confederation Centre of the Arts \$275,000
- The Charlottetown Airport Authority \$140,000
- Sport PEI's House of Sport \$ 50,083
- Charlottetown Area Recreation Inc (CARI) \$307,300
- PEI Council of the Arts \$ 20,000

We also provide grants to various organizations including the Holland College Foundation, Queen Elizabeth Hospital Foundation, MacKenzie Theatre, Seniors Active Living Centre, Charlottetown Boys and Girls Club to name a few. In all, the City

provides over one million dollars in grants in order to **Strike a Balance** with these volunteer non profit groups that provide so much to our citizens.

Your Worship, no where did your Finance Committee wrestle more with **Striking a Balance** than with the Capital Budget. There are so many worthwhile and necessary projects yet our resources are limited. The capital budget in 2005 will be 5.6 million dollars and some highlights are:

- Storm sewers and sidewalks will be installed on Melody Lane and phased in on Maple Avenue.
- Storm sewers will be placed on Brow's Lane, Scarlet Avenue, Parkwood Crescent, Greenwood Drive, Donwood Drive, Kenmore Circle, Bell Heights and Confederation Street.
- The key project in the Parks and Recreation Budget is the development of an artificial turf field in cooperation with other partners. It cannot be emphasized enough that the City can no longer afford these large projects which are beneficial to the region and to the Island without the assistance of partners. We look forward to a new artificial field in cooperation with others.

The Capital Budget for the Water & Sewer Utility is almost seven (7) million dollars. In combination with our partners, the Federal and Provincial Governments, twenty-seven point seven (27.7) million dollars worth of work will be completed in Charlottetown in 2005. We sincerely thank the other levels of government and look forward to continuing to work with them over the next year.

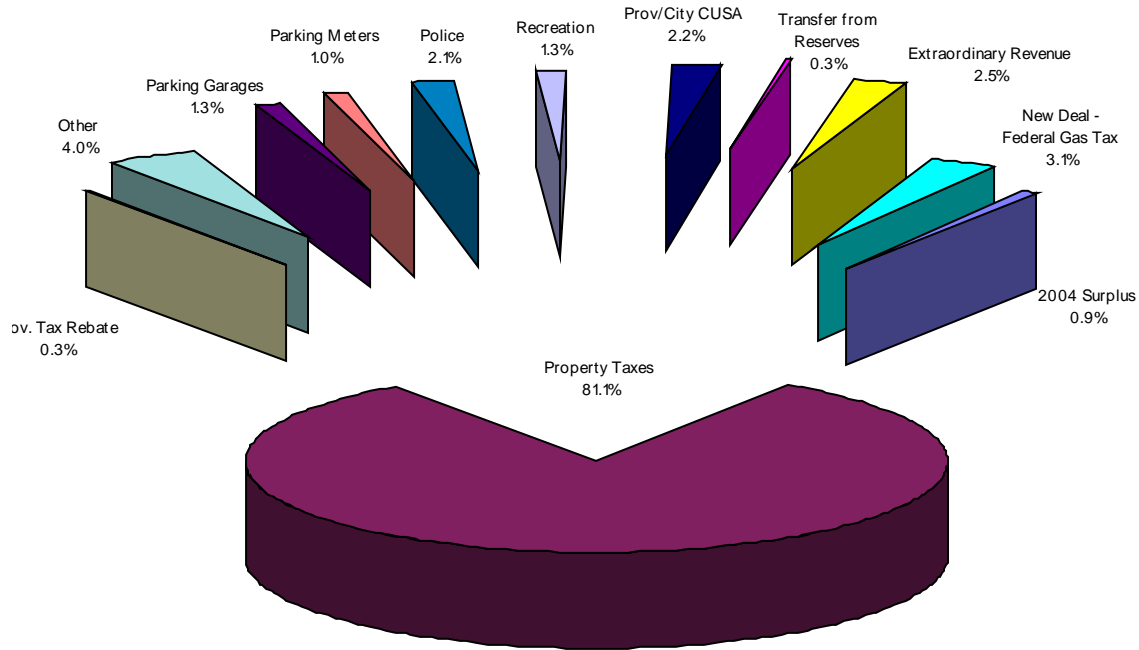
Your Worship, throughout my comments here today I have spoken frequently about **Striking a Balance** between the various sectors in our community, between the competing services offered by the City, between the non profit organizations, and between the various governments elected to represent the needs and wishes of our Community. I believe that this budget does **Strike a Balance**. It will be a challenge to live within the guidelines that we have set in this budget but I have no doubt that we will be able to do so. It will also be our challenge to continue to work with the federal and provincial governments to ensure that the cost sharing programs so necessary to the continued viability of our City are brought forward and that the City receives its fair share.

In conclusion, I want to thank you, Your Worship and Members of City Council for your support and cooperation as we attempted to **Strike a Balance**. I want to thank the Finance Committee and Staff for their hard work and long hours in preparing this balanced budget.

Your Worship, it is my pleasure to move the adoption of the City of Charlottetown 2005 Budget.

City of Charlottetown 2005 Budget

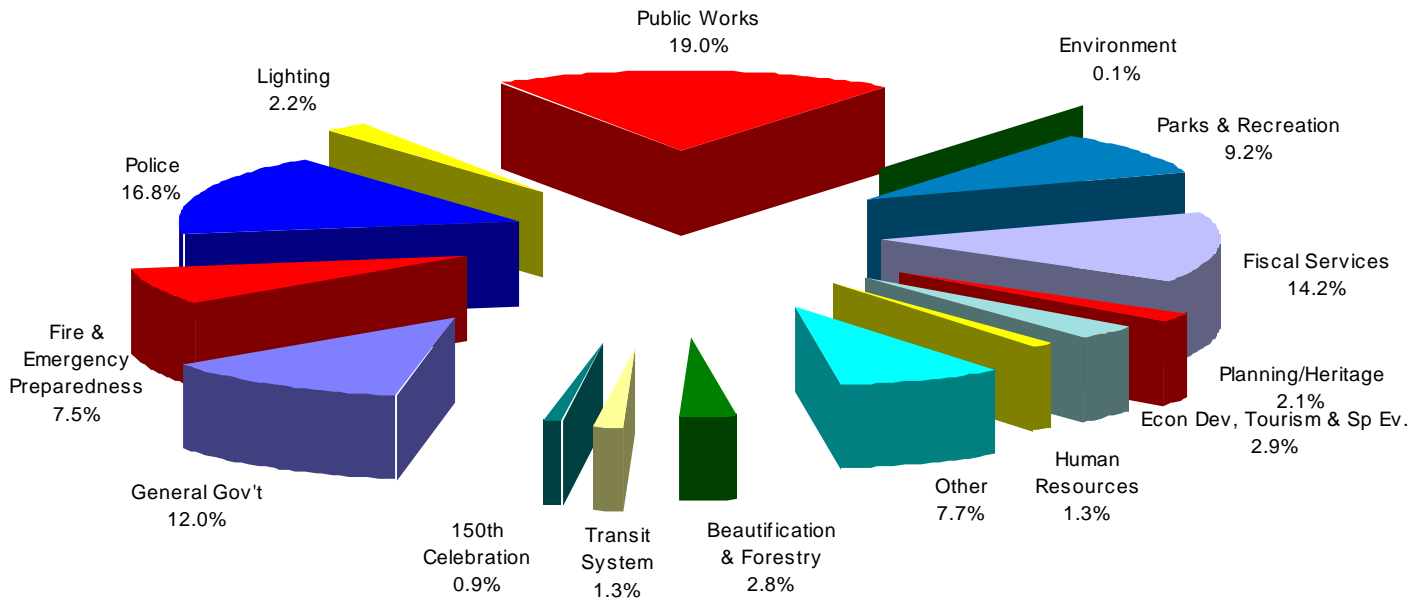
Revenue Analysis



2004 Surplus	325,250	0.9%
Property Taxes	28,976,791	81.1%
Prov. Tax Rebate	95,330	0.3%
Other	1,438,500	4.0%
Parking Garages	475,000	1.3%
Parking Meters	350,000	1.0%
Police	743,000	2.1%
Recreation	474,935	1.3%
Prov/City CUSA	770,000	2.2%
Transfer from Reserves	98,000	0.3%
Extraordinary Revenue	900,000	2.5%
New Deal - Federal Gas Tax	1,100,000	3.1%
Total	\$35,746,806	100.0%

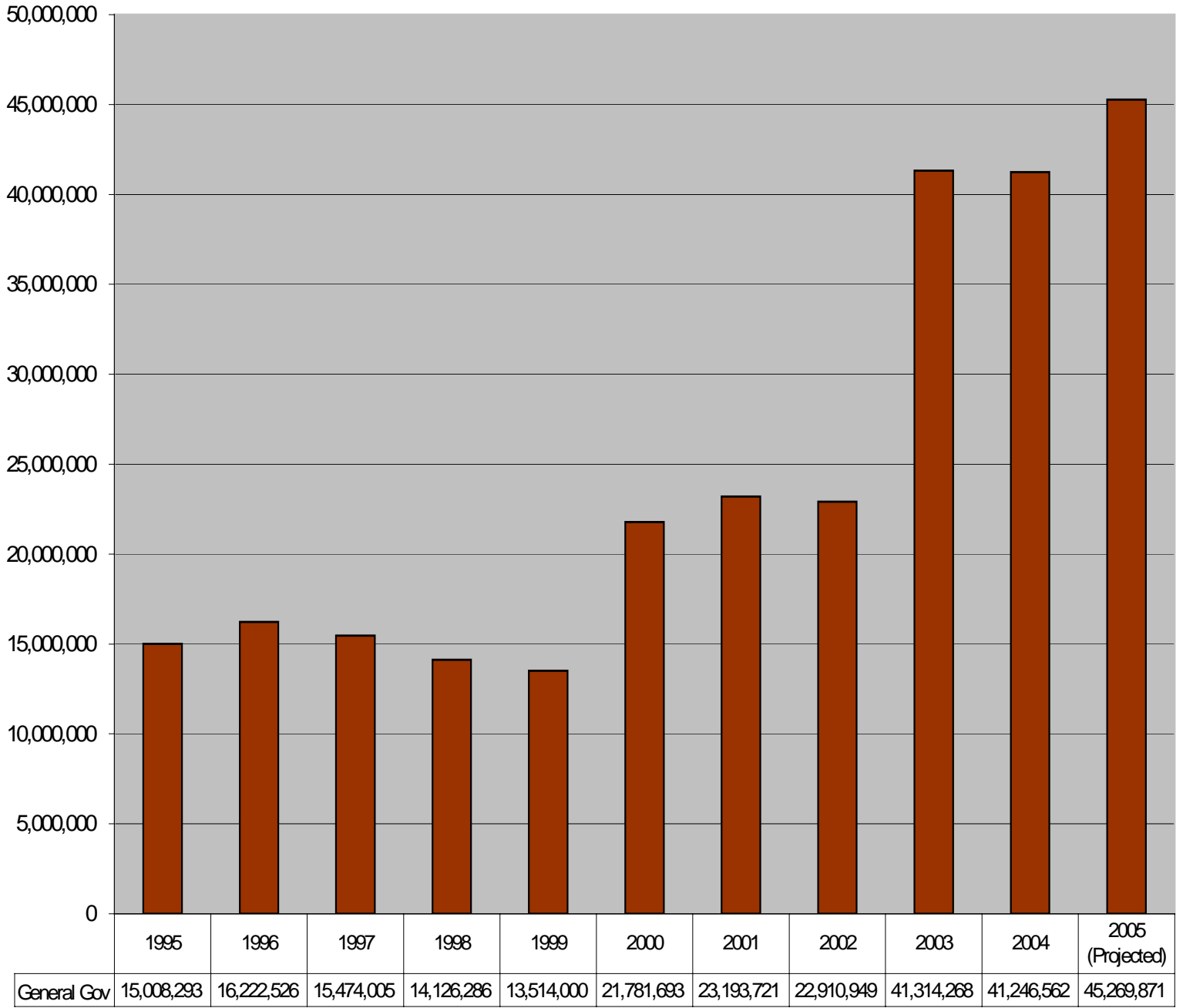
City of Charlottetown 2005 Budget

Expenditure Analysis

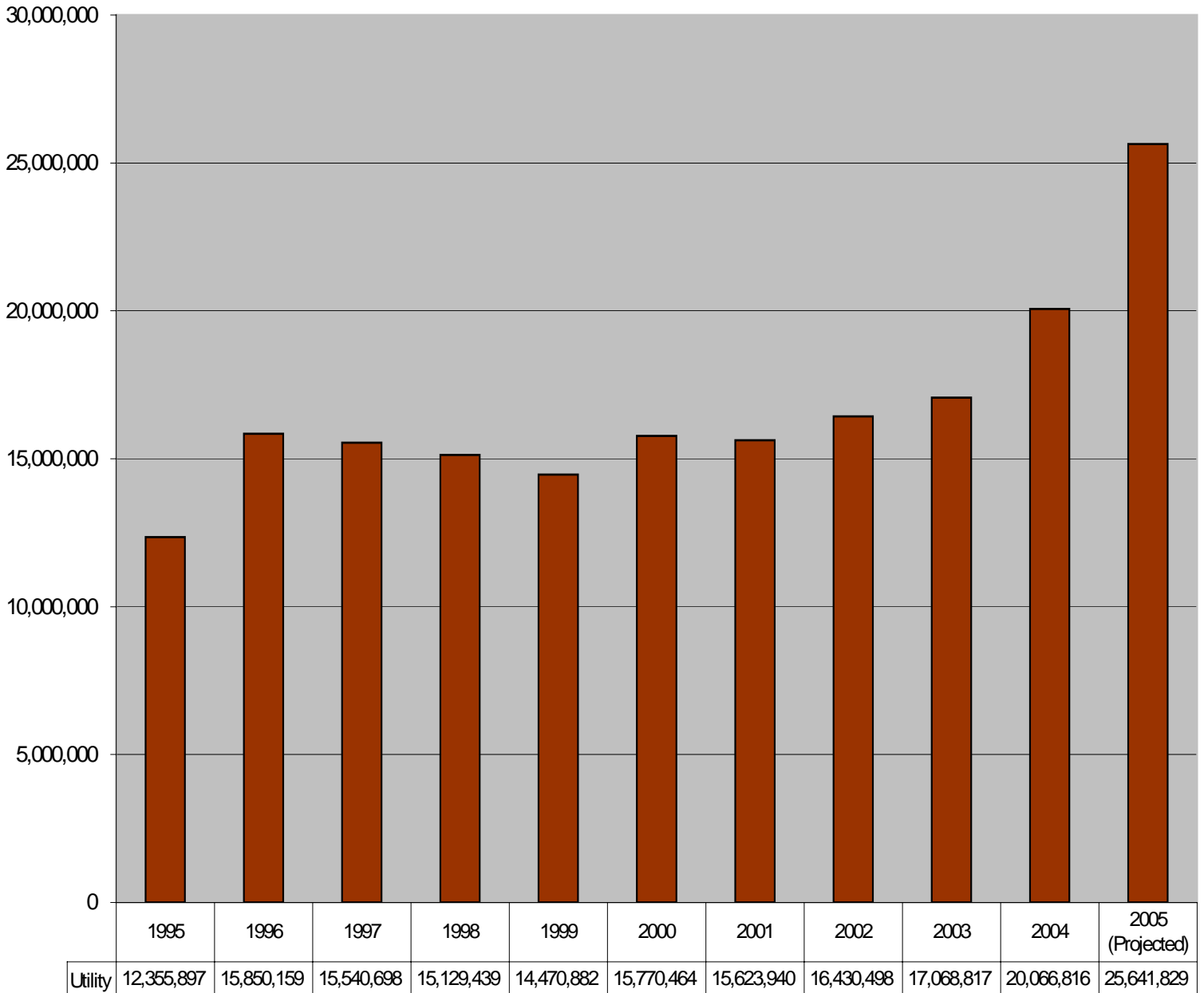


General Gov't	\$4,297,089	12.0%
Fire & Emergency Preparedness	2,666,739	7.5%
Police	6,011,206	16.8%
Lighting	775,700	2.2%
Public Works	6,792,925	19.0%
Environment	47,000	0.1%
Parks & Recreation	3,279,148	9.2%
Fiscal Services	5,077,095	14.2%
Planning/Heritage	750,255	2.1%
Econ Dev, Tourism & Sp Ev.	1,049,474	2.9%
Human Resources	449,589	1.3%
Other	2,749,749	7.7%
Beautyfication & Forestry	988,393	2.8%
Transit System	474,400	1.3%
150th Celebration	337,800	0.9%
Total	\$35,746,562	100.0%

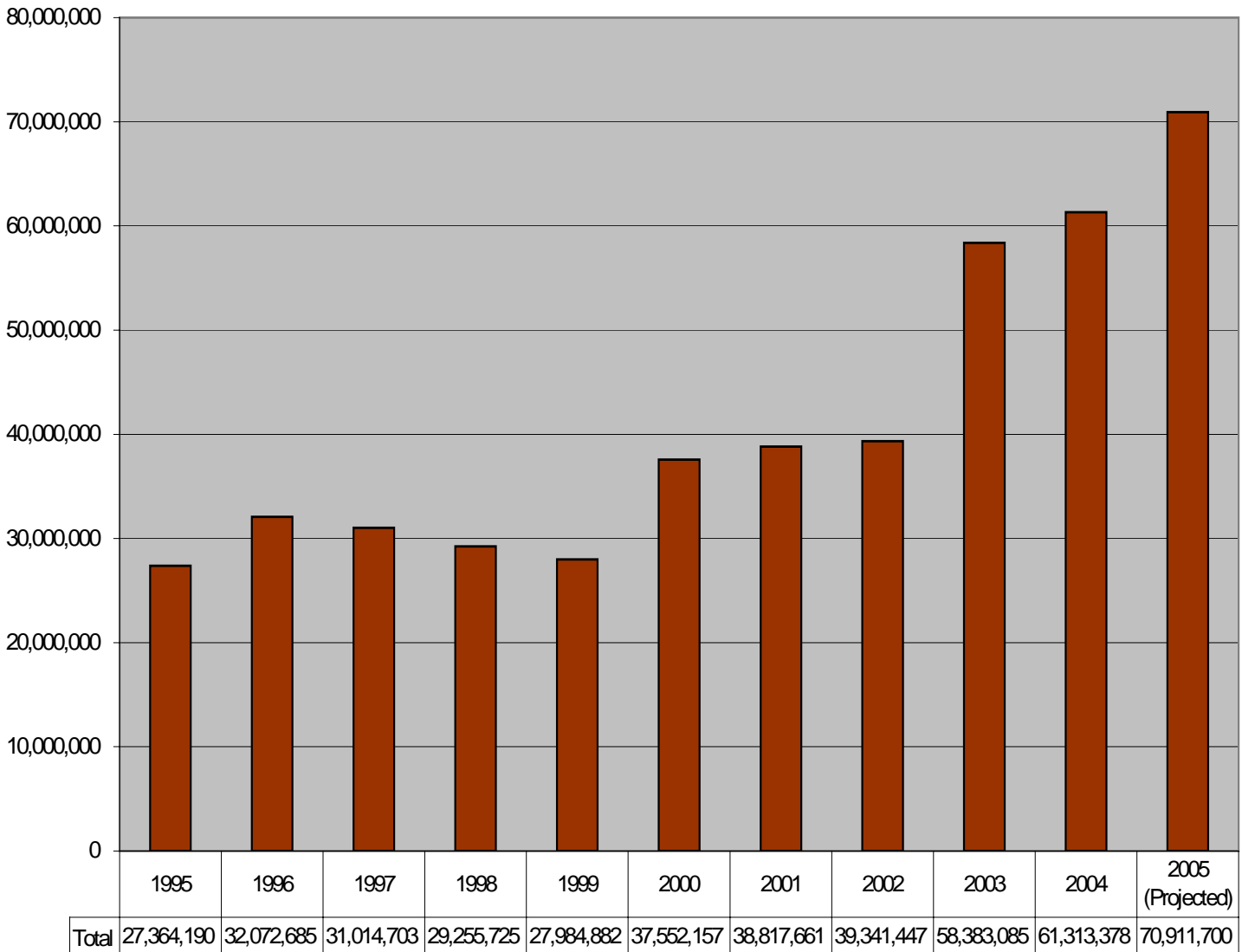
**City of Charlottetown
General Government – Capital Debt
1995 - 2004**



**Charlottetown Water & Sewer Utility
Capital Debt
1995-2004**



**City of Charlottetown
Total Capital Debt
(General Government and Utility)
1995 – 2004**





Clifford Lee
MAYOR



Stu MacFadyen
Deputy Mayor
Ward 5



Kim Devine
Ward 1



Danny Redmond
Ward 2



Philip Brown
Ward 3

CHARLOTTETOWN



1855 - 2005
CELEBRATING
150 YEARS OF INCORPORATION



Mitchell Tweel
Ward 4



Bruce Garrity
Ward 6

Mission Statement

*To manage the resources of the City of Charlottetown
to the optimal benefit of its citizens and the community*



Cecil Villard
Ward 7



Ken Gillis
Ward 8



George Trainor
Ward 9



Terry Bernard
Ward 10



Harry Gaudet
Chief Administrative
Officer

*Joseph Coady
Director of Public Services*

*Donna Waddell
Director of Corporate Services*

*Phil Handrahan
Director of Fiscal & Development Services*

CITY OF CHARLOTTETOWN - 2005 BUDGET SUMMARY

<u>Revenue</u>	<u>2004 Budget</u>	<u>2004 Projected</u>	<u>2005 Estimate</u>	
Surplus from Previous Year	\$847,297	\$863,736	\$325,250	
Property Taxes	26,642,208	27,430,048	28,976,791	A-1
Provincial Tax Rebate (Equalization Grant)	95,330	95,330	95,330	A-1
Storm Sewer Rental	50,000	50,000	50,000	A-2
Licenses	160,000	259,402	375,000	A-2
Parking Garages	275,000	279,994	275,000	A-2
Provincial Tax Rebate (Parking Garages)	189,000	199,169	200,000	A-2
Parking Meters	400,000	342,122	350,000	A-3
Police	690,000	582,072	743,000	A-4
Interest	40,000	90,980	40,000	A-4
Credits from Other Departments	275,000	244,174	605,000	A-5
Outside Fire Protection	52,600	63,501	63,500	A-5
Recreation	484,745	389,237	474,935	A-8
Provincial/City CUSA Agreement	770,000	770,000	770,000	A-9
Utility Facility Rental Fee	180,000	180,000	205,000	A-9
Customer Fee for Culvert Installation	50,000	46,500	100,000	A-9
Transfer from Parkland Reserve	60,000	60,000	98,000	A-9
Extraordinary Revenue (Hurricane Juan)	706,658	585,945	900,000	A-9
Transfer from Capital Debt Payment	1,150,000	1,150,000	-	
New Deal - Federal Gas Tax	<u>-</u>		<u>1,100,000</u>	A-9
REVENUE TOTAL	<u>\$33,117,838</u>	<u>\$33,682,210</u>	<u>\$35,746,806</u>	

CITY OF CHARLOTTETOWN - 2005 BUDGET SUMMARY

<u>Expenditure</u>	<u>2004 Budget</u>	<u>2004 Projected</u>	<u>2005 Estimate</u>	<u>Section</u>
General Government Services:				
City Government	\$1,025,496	\$1,116,345	\$1,119,421	1
Finance, Audit	484,100	444,300	548,124	2
Municipal Buildings	1,385,750	1,303,521	1,379,300	3
Insurance	436,708	432,915	510,744	4
Mayor and Council	595,740	553,557	724,500	5
Appraisals/Studies /Registration	<u>15,000</u>	<u>7,306</u>	<u>15,000</u>	6
	3,942,794	3,857,944	4,297,089	
Protective Services:				
Fire Department	2,595,940	2,591,797	2,650,718	7
Police Department	5,676,580	5,660,449	6,011,206	8
Street Lighting	735,000	744,687	775,700	9
Emergency Preparedness	<u>16,021</u>	<u>14,132</u>	<u>16,021</u>	10
	9,023,541	9,011,065	9,453,645	
Street Maintenance:				
Public Works & Corp. Property	6,458,975	6,464,197	6,689,900	11
Traffic & Parking	<u>99,710</u>	<u>81,120</u>	<u>103,025</u>	12
	6,558,685	6,545,317	6,792,925	
Fiscal Services	4,617,732	4,193,786	5,077,095	13
Parks & Recreation	3,153,223	3,454,202	3,279,148	14
Urban Beautification and Forestry	883,516	860,534	988,393	15
Environmental Issues	47,500	2,035	47,000	16
Planning	455,531	438,521	560,705	17
Heritage	173,750	173,017	189,550	18

CITY OF CHARLOTTETOWN - 2005 BUDGET SUMMARY

<u>Expenditure (continued)</u>	<u>2004 Budget</u>	<u>2004 Projected</u>	<u>2005 Estimate</u>	<u>Section</u>
Economic Development	377,612	316,700	400,805	19
Downtown Revitalization	286,648	248,235	308,497	20
Tourism & Special Events	340,340	326,863	340,172	21
150th Celebration	-	-	337,800	22
Human Resources	400,718	375,896	449,589	23
Transit System	108,896	108,700	474,400	24
Admin. & Intergov. Affairs	206,500	165,538	86,500	25
Other	<u>2,539,394</u>	<u>3,278,607</u>	<u>2,663,249</u>	26

EXPENDITURE TOTAL \$33,116,380 \$33,356,960 \$35,746,562

Surplus (deficit) \$1,458 \$325,250 \$244

UTILITY

Sewer/Water (Revenue) \$7,166,757 \$7,176,593 \$7,479,680 27-A

Sewer/Water (Expenditure) 7,160,614 6,890,837 7,449,251 27

Surplus (deficit) \$6,143 \$285,756 \$30,429

TOTAL CITY REVENUE **\$40,284,595** **\$40,858,803** **\$43,226,486**

TOTAL CITY EXPENDITURE **\$40,276,994** **\$40,247,797** **\$43,195,813**

Surplus (deficit) **\$7,601** **\$611,006** **\$30,673**

2005 Property Tax Rates per \$100 of Assessment

Non-Commercial (Mobile Home Parks) \$1.10

Non-Commercial (Residential) \$1.35

Hotel/Motel and 4⁺-unit Apartment Buildings \$1.57

Commercial per \$100 assessment: \$2.36

BIA Commercial Tax per \$100 assessment \$0.15

2005 Single Family Dwelling

Utility Rate (annual)

Water \$162.00

Sewer \$202.00

Total \$364.00

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Donna Waddell

Budget Item and Primary Code City Government - 1000	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	510,349	493,665	527,756	1-1
Benefits	102,347	97,963	103,865	1-1
Postage	25,000	15,383	25,000	1-1
Office Supplies	30,000	28,600	30,000	1-1
Repairs & Rentals	30,000	28,017	30,000	1-1
Federation Fees	46,000	45,090	46,000	1-2
Solicitors Fees	90,000	187,485	135,000	1-2
Staff Development	15,000	11,551	15,000	1-2
Computer Services	120,000	152,264	150,000	1-2
Purchase of New Equipment	12,000	11,527	12,000	1-2
Miscellaneous	25,000	25,000	25,000	1-3
Post Retirement Pay Reserve	19,800	19,800	19,800	1-3
Budget Item Totals (Complete only on the final page of each Budget Item).	\$1,025,496	\$1,116,345	\$1,119,421	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Doug Morton

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Finance & Audit - 2500				
Salaries	301,600	282,130	353,211	2-1
Benefits	66,400	66,232	75,813	2-1
Professional Auditing Services	20,000	22,440	25,000	2-2
Staff Training/Travel	15,000	14,762	15,000	2-2
Other - Committee Meals	1,500	1,128	1,500	2-2
Post Retirement Pay Reserve	17,600	17,600	17,600	2-2
Miscellaneous Administration	5,000	4,746	5,000	2-3
Computer Services	55,000	30,940	55,000	2-3
Actuarial Fee	2,000	4,322	-	2-3
Budget Item Totals (Complete only on the final page of each Budget Item).	\$484,100	\$444,300	\$548,124	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Paul Johnston

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Municipal Buildings - 4600-4699				
Salaries	323,750	321,809	339,400	3-1
Benefits	72,500	69,510	75,400	3-1
Heating Fuel	128,750	119,584	126,700	3-1
Phones	67,500	61,871	66,400	3-1
Electric	132,750	126,788	132,800	3-1
Water & Sewer	10,500	12,330	13,675	3-2
Cleaning Supplies	22,000	24,333	26,775	3-2
Service Contracts	64,000	66,518	70,850	3-2
Maintenance	111,250	96,644	114,400	3-2
Snow Removal	10,750	7,874	10,600	3-2
Property Taxes	415,000	368,245	375,000	3-2
Clothing	2,300	2,216	2,500	3-3
Mileage	1,500	1,451	1,600	3-3
Miscellaneous	10,000	11,148	10,000	3-3
Post Retirement Pay Reserve	13,200	13,200	13,200	3-3
Budget Item Totals (Complete only on the final page of each Budget Item).	\$1,385,750	\$1,303,521	\$1,379,300	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Donna Waddell

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Insurance - 3100				
General Coverage	320,260	316,467	358,902	4-1
Municipal Vehicles and Equipment	116,448	116,448	126,842	4-1
Environmental Liability Insurance	-	-	25,000	4-1
Budget Item Totals (Complete only on the final page of each Budget Item).	\$436,708	\$432,915	\$510,744	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Karen Lavers

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Mayor and Council - 1900				
Salaries	63,740	60,536	69,000	5-1
Benefits	15,000	14,144	15,000	5-1
Staff Development/Training	2,000	1,741	2,000	5-1
Mayor and Council	145,000	131,328	155,000	5-1
Travel	15,300	15,100	15,300	5-1
Training and Development	55,000	53,661	55,000	5-1
Public Relations	257,500	207,436	317,000	5-2
Intercommunity Affairs	14,000	13,301	48,000	5-3
Post Retirement Pay Reserve	2,200	2,200	2,200	5-3
Office Equipment	1,000	30,000	1,000	5-3
Community/Neighbourhood Events	25,000	24,110	25,000	5-3
Special Business Professional Services	-	-	20,000	5-3
Budget Item Totals (Complete only on the final page of each Budget Item).	\$595,740	\$553,557	\$724,500	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Donna Waddell

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Appraisals, Studies & Vehicle Registrations - 1300	15,000	7,306	15,000	6-1
Appraisals, Studies & Vehicle Registrations				
Budget Item Totals (Complete only on the final page of each Budget Item).	\$15,000	\$7,306	\$15,000	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department

Protective Services

Prepared by:

Bill Hogan

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Fire Department 3700				
Salaries (permanent)	466,415	470,386	497,985	7-1
Benefits (permanent)	103,746	102,982	108,552	7-1
Labour (permanent)	152,556	165,470	160,300	7-1
Salaries (volunteers)	449,761	449,369	449,761	7-2
Benefits (volunteers)	28,171	7,236	28,217	7-2
Labour (volunteers)	13,844	17,469	25,000	7-2
Gas and oil	9,500	14,455	15,800	7-3
Repairs to equipment	57,398	68,352	30,034	7-3
Phones and radios	36,600	36,272	35,900	7-3
Uniforms	9,200	9,058	9,200	7-4
Equipment Maintenance	13,000	13,000	13,500	7-4
Air Supply and Service	3,500	3,495	8,500	7-5
New Equipment	44,820	40,781	34,000	7-5
Training/Job Development	16,700	21,552	27,600	7-5
Transportation	1,000	784	1,000	7-5
Fire Prevention Bureau	15,800	15,586	16,800	7-6
Membership Fees	2,000	1,261	1,600	7-6
Advertising	1,600	1,524	1,600	7-6
Protective Clothing	20,560	5,371	22,300	7-7
Grants	8,500	8,073	8,500	7-7
Water Department Services	880,000	880,000	880,000	7-7
Miscellaneous	22,666	40,253	25,000	7-8
Ladder, Pumper & Rescue Truck Leases	206,603	197,068	192,569	7-8
Post Retirement Pay Reserve (Career)	22,000	22,000	22,000	7-8
Post Retirement Pay Reserve (Volunteer)	-	-	25,000	7-8
Insurance Claims	10,000	-	10,000	7-8
Budget Item Totals (Complete only on the final page of each Budget Item).	\$2,595,940	\$2,591,797	\$2,650,718	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Protective Services/Police Department

Prepared by:
Paul Smith

Budget Item and Primary Code Police Department - 4000	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	3,330,360	3,276,128	3,433,825	8-1
Benefits	729,721	706,633	756,101	
Labour	727,988	794,422	746,734	8-2
Commissionaires	92,872	92,872	101,735	8-2
Vehicles				
Gas & Oil	82,000	93,713	82,000	
Repairs & Maintenance	42,100	63,152	50,000	
Vehicle Replacements	87,077	87,077	96,918	8-3
Rental of CIB Vehicle	8,880	1,353	8,880	8-3
Rental of surveillance/temporary vehicles for operational & down time (JFO)	5,610	5,270	5,610	8-3
Phones/Radios	52,000	60,817	59,100	8-4
Car Wash	12,200	12,191	12,200	
Law Books	2,000	1,834	2,000	
Breathalyzer & CPIC	4,800	1,360	4,800	8-5
Plain clothes allowance	10,800	9,184	10,800	8-5
Emergency Recording Equipment	12,397	11,712	12,397	8-5
PROS - Police Reporting & Occurrence Sys.	12,190	12,084	106,129	8-5
Uniforms	30,000	22,390	45,000	8-6
Drycleaning	7,100	6,600	7,500	
Flashlights/batteries	1,870	505	2,000	
Office Printing & Supplies	27,050	27,042	27,000	8-7
Budget Item Totals (Complete only on the final page of each Budget Item).				

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Protective Services/Police Department

Prepared by:
Paul Smith

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Police Department - 4000				
Advertising	1,600	1,581	1,600	
Ident. Supplies	7,100	7,032	7,100	
Ammunition	1,900	53	2,000	
Justice Computer Terminal	1,000	-	1,000	
Operational expenses (JFO)	15,000	10,638	15,000	
Police hardware & emergency response equipment	17,300	16,767	17,300	8-7
Staff Training courses	9,000	8,579	10,000	
Council Training courses (Atlantic Police Academy/ Canadian Police College)	1,000	218	1,000	
7,000	7,464	9,000		
Prov. Treasurer - Inmate Meals	8,000	8,000	8,000	8-8
Miscellaneous	21,500	21,485	21,500	8-8
Community Policing	4,800	4,800	4,800	8-8
Post Retirement Pay Reserve	149,600	149,600	151,800	8-9
Insurance Claims	10,000	8,456	10,000	8-9
Parking Computer	12,478	13,432	16,120	8-9
Bylaw Enforcement	71,240	56,550	72,581	8-10
Dog Control - 1 year contract	49,447	49,897	82,076	8-10
Canine Vehicle Lease	9,600	9,558	9,600	8-10
Budget Item Totals (Complete only on the final page of each Budget Item).	\$5,676,580	\$5,660,449	\$6,011,206	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Street Lighting

Prepared by:
Paul Johnston

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Street Lighting - 4900				
Street Lighting	720,000	734,687	762,200	9-1
New Lights and Repairs	15,000	10,000	13,500	9-1
Budget Item Totals (Complete only on the final page of each Budget Item).	\$735,000	\$744,687	\$775,700	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Emergency Preparedness

Prepared by:
Bill Hogan

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Emergency Preparedness				
Salaries (Seasonal)	5,021	4,623	5,021	10-1
Emergency Planning	4,500	3,874	4,500	10-1
Staff Emergency Preparedness Training	2,000	1,292	2,000	10-1
Emergency Operations	4,500	4,343	4,500	10-1
Budget Item Totals (Complete only on the final page of each Budget Item).	\$16,021	\$14,132	\$16,021	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Municipal Services/Public Works

Prepared by:
Paul Johnston

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Public Works & Corp. Property - 4300				
Salaries	1,183,575	1,238,505	1,205,350	11-1
Benefits - Permanent Employees	261,000	246,617	291,000	11-1
Benefits - Term Employees	242,000	207,475	239,350	11-1
Phones & Radios	45,000	46,052	47,500	
Administration	42,000	41,546	49,500	11-2
Training & Travel - Elected Officials	4,000	2,680	4,000	11-2
Training & Travel - Staff	14,500	12,140	19,500	11-2
Tools	10,000	7,000	10,000	
Gas, Oil and Diesel Fuel	178,000	200,396	210,000	
Repairs to Equipment	215,000	238,999	245,000	
Snow Removal	1,043,750	1,056,444	1,166,000	11-3
Street Cleaning	717,750	736,424	782,600	11-4
Street Resurfacing	400,000	356,882	370,000	11-5
Street Repair	356,500	392,735	371,000	11-5
Sidewalk & Curb - Union Maintenance	392,500	394,112	414,000	11-6
Sidewalk & Curb - Contracted Replacement	100,000	99,524	60,000	11-6
Budget Item Totals (Complete only on the final page of each Budget Item).				

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Municipal Services/Public Works

Prepared by:
Paul Johnston

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Public Works & Corp. Property - 4300				
Repairs to Storm Drainage System	448,000	407,416	455,000	11-7
Clothing	12,000	12,340	12,750	11-7
Equipment Lease Purchase	100,000	75,653	128,000	11-8
New Equipment	135,000	99,582	-	11-8
Traffic Markings & Signs	337,500	372,396	392,750	11-9
Special Initiatives	27,000	32,668	20,500	11-9
Traffic Signals	70,000	76,089	75,000	11-10
Meals	4,500	3,974	4,500	11-10
Professional Consulting	10,000	-	5,000	11-10
Post Retirement Pay Reserve	59,400	59,400	61,600	11-10
Insurance Claims	50,000	47,148	50,000	11-10
Budget Item Totals (Complete only on the final page of each Budget Item).	\$6,458,975	\$6,464,197	\$6,689,900	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Traffic and Parking

Prepared by:
Paul Johnston / Paul Smith

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Traffic and Parking - 5200				
Salaries	54,010	50,492	56,275	12-1
Benefits	9,150	8,462	10,200	12-1
Clothing	350	315	350	12-1
Parking Meters (Operations & Repairs)	25,000	18,149	25,000	12-2
Parking Meter Tickets	4,000	3,596	4,000	12-2
Vehicle Operation & Repair	4,000	970	4,000	12-2
Traffic Counts	1,000	(3,064)	1,000	12-2
Post Retirement Pay Reserve	2,200	2,200	2,200	12-2
Budget Item Totals (Complete only on the final page of each Budget Item).	\$99,710	\$81,120	\$103,025	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Fiscal Services

Prepared by:
Allan MacKenzie

Budget Item and Primary Code Fiscal Services - 2800	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Interest on short term borrowing,				
Bridge Financing and MRIF Programs	287,246	287,245	205,000	13-1
Servicing long term debt	4,330,486	3,906,541	4,872,095	13-1&2
Budget Item Totals (Complete only on the final page of each Budget Item).	\$4,617,732	\$4,193,786	\$5,077,095	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department

Prepared by:

Parks and Recreation

Sue Hendricken

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Parks and Recreation - 6700-6770				
Administration				
Salaries	104,757	104,753	107,922	14-1
Benefits	24,608	22,252	22,657	14-1
Mileage	6,700	4,697	6,950	14-1
Advertising	500	-	1,000	14-1
Staff Travel and Training	8,000	7,959	9,050	14-1
Elected Official Travel and Training	5,000	4,812	8,000	14-1
Advisory Committee Stipend	8,400	8,400	8,400	14-1
Meals	2,800	2,582	2,800	14-1
Office Equipment	9,000	8,367	11,725	14-1
Special Grants	48,500	36,442	48,500	14-1
Miscellaneous	8,375	7,902	8,375	14-1
Insurance Claims	10,000	1,875	10,000	14-1
Post Retirement Pay Reserve	35,200	35,200	37,400	14-1
Programs/Grants				
Salaries	258,329	218,251	244,957	14-2
Benefits	30,071	23,063	31,437	14-2
Subsidies/Equipment/Grants	264,770	247,163	287,039	14-4
Special Events	12,000	9,943	12,000	14-4
Miscellaneous	500	86	500	14-4
Promotions (Brochure, Flyers and Ads)	25,000	21,918	25,000	14-4
Cody Banks Arena				
Salaries	167,110	170,205	160,000	14-5
Benefits	36,331	34,731	37,376	14-5
Staff Training	3,400	2,288	3,700	14-5
Utilities (lights, water, phone & fuel)	94,060	70,968	80,939	14-5
Repairs and Maintenance	44,600	31,364	39,100	14-5
Ice Equipment	-	-	21,000	14-5
Budget Item Totals (Complete only on the final page of each Budget Item).				

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Parks and Recreation

Prepared by:
Sue Hendricken

Budget Item and Primary Code Parks and Recreation - 6700-6770	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Cody Banks Arena continued				
Small Projects	71,300	60,491	12,000	14-5
Miscellaneous	2,000	1,599	2,000	14-5
Vehicle Repairs, Maintenance & Fuel	7,255	7,255	8,342	14-5
Simmons Arena				
Salaries	166,755	165,152	132,655	14-6
Benefits	38,987	38,787	34,642	14-6
Staff Training	1,200	1,007	1,200	14-6
Utilities (lights, water, phone & fuel)	116,550	109,266	108,590	14-6
Repairs & Maintenance	51,150	42,114	44,050	14-6
Small Projects	42,500	41,052	17,000	14-6
Vehicle Repairs, Maintenance & Fuel	6,069	5,891	8,452	14-7
Miscellaneous	1,500	1,466	2,000	14-7
Parks				
Salaries	403,113	446,198	560,678	14-8
Benefits	62,509	55,969	89,063	14-8
Training/Consulting Fees	3,000	2,276	3,000	14-8
Parks Maintenance	230,091	217,705	276,924	14-8
Vehicles/ Equip. Repairs, Maintenance & Fuel	129,255	131,164	126,795	14-9
Contract work on Sportfields/Facilities	22,048	22,035	15,628	14-9
Trail Maintenance (including Boardwalk)	31,900	25,046	59,040	14-9
Miscellaneous	2,500	2,444	5,000	14-9
Pools	20,000	19,608	45,800	14-9
Special Initiatives	56,030	36,525	20,962	14-9
Charlottetown Civic Centre	400,000	540,528	400,000	14-10
CARI (Aquatics/Arena) Centre	79,500	405,403	79,500	14-10
Budget Item Totals (Complete only on the final page of each Budget Item).	\$3,153,223	\$3,454,202	\$3,279,148	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Urban Beautification & Forestry

Prepared by:
Joseph Coady

Budget Item and Primary Code Urban Beautification & Forestry - 4910-4930	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	582,207	560,430	656,747	15-1
Benefits	78,309	64,623	86,930	15-1
City Beautification Program	94,000	65,772	92,616	15-1
Irwin Drive Woodland - Improvements	-	69,723	10,000	15-1
Tree Program	80,000	70,963	74,200	15-2
Training/Travel	5,000	3,113	5,000	15-2
Post Retirement Pay Reserve	2,200	2,200	2,200	15-2
Vehicle Repair/Maintenance/Fuel	23,100	14,181	23,000	15-2
Protective Clothing	500	34	500	15-2
Community Events	11,000	3,595	30,000	15-2
Stipends to Citizen Representatives	7,200	5,900	7,200	15-2
Budget Item Totals (Complete only on the final page of each Budget Item).	\$883,516	\$860,534	\$988,393	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Environmental Issues

Prepared by:
Paul Johnston

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Environmental Issues - 5500				
Salaries	31,250	106	31,250	16-1
Elected Officials Travel/Training	3,000	-	3,000	16-1
Staff Travel/Training	3,000	-	3,000	16-1
Public Education	2,500	-	2,500	16-1
Environmental Issues	3,250	(110)	3,250	16-1
Administration	1,500	539	1,000	16-1
Grants / In-Kind Services	3,000	1,500	3,000	16-1
Budget Item Totals (Complete only on the final page of each Budget Item).	\$47,500	\$2,035	\$47,000	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Planning

Prepared by:
Phil Handrahan

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Planning - 6100				
Salaries	285,700	292,699	305,705	17-1
Benefits	58,681	50,146	61,600	17-1
Mileage	4,500	1,807	4,000	17-1
Office Supplies/Equipment	8,000	9,916	10,000	17-1
Operating Equipment	5,000	4,796	10,000	17-1
Advertising	6,000	15,262	15,000	17-2
Staff Development	15,000	11,072	15,000	17-2
Printing	3,000	1,112	3,000	17-2
Board Meetings	16,000	16,338	18,000	17-2
Planning Services	10,000	1,457	70,000	17-2
Phones	2,500	909	1,500	17-2
Miscellaneous	2,500	1,635	2,500	17-3
Post Retirement Pay Reserve	13,200	13,200	13,200	17-3
Computer Tech Services	11,450	4,717	18,200	17-3
Management Consulting Study	14,000	13,455	13,000	17-3
Budget Item Totals (Complete only on the final page of each Budget Item).	\$455,531	\$438,521	\$560,705	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Heritage

Prepared by:
Phil Handrahan

Budget Item and Primary Code Heritage - 6400/6410	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	27,379	27,262	30,450	18-1
Benefits	3,500	3,388	4,500	18-1
Special Projects	14,000	11,724	14,000	18-1
Heritage Meetings	8,800	6,502	8,800	18-1
Office Supplies/Equipment	3,000	2,713	4,000	18-1
Staff Development	2,500	263	2,500	18-1
Mileage	500	-	500	18-1
Confederation Centre of the Arts	50,407	50,157	51,600	18-2
Heritage Grant Program	20,000	26,535	20,000	18-2
Heritage Tax Program	7,000	4,385	7,000	18-2
Post Retirement Pay Reserve	2,200	2,200	2,200	18-2
Heritage Database Project	22,464	21,753	32,000	18-2
500 Lots Project	12,000	12,000	12,000	18-2
Historical Places Initiative	-	4,135	-	
Budget Item Totals (Complete only on the final page of each Budget Item).	\$173,750	\$173,017	\$189,550	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Economic Development

Prepared by:
Phil Handrahan

Budget Item and Primary Code Economic Development	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	50,000	49,999	54,400	19-1
Benefits	11,725	11,326	12,280	19-1
Staff Development	6,000	4,529	6,000	19-1
Staff Mileage	1,000	858	1,000	19-1
Office/Computer Equipment	-	-	3,700	19-1
Memberships/Partnerships	40,600	37,777	41,000	19-2
Post Retirement Pay Reserve	2,200	2,200	2,200	19-2
Business Development	15,000	10,943	15,000	19-3
Marketing and Development	41,000	5,087	30,000	19-3
Investment Program	129,787	119,357	90,225	19-3
Miscellaneous	1,500	82	1,500	19-4
<u>Events:</u>				
Promotions & Materials	2,500	1,850	3,000	19-4
Memberships	1,800	1,306	-	19-4
Development & Attraction	16,000	12,349	17,000	19-4
Hosting	58,500	59,037	123,500	19-5
Budget Item Totals (Complete only on the final page of each Budget Item).	\$377,612	\$316,700	\$400,805	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department

Downtown Revitalization

Prepared by:

Ron Atkinson

Budget Item and Primary Code Downtown Revitalization	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	55,500	53,099	59,900	20-1
Benefits	10,354	8,308	10,239	20-1
Staff Development	2,000	1,585	5,000	20-1
Staff Mileage	500	49	500	20-1
Post Retirement Pay Reserve	2,200	2,200	2,200	20-1
Office / Computer Equipment	500	435	2,500	20-1
Memberships/Partnerships	17,000	528	2,000	20-2
Downtown/Community Development	51,000	34,719	35,000	20-2
Miscellaneous	1,000	718	1,000	20-2
Business Improvement Area (BIA)	146,594	146,594	190,158	20-2
Budget Item Totals (Complete only on the final page of each Budget Item).	\$286,648	\$248,235	\$308,497	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Tourism and Special Events

Prepared by:
Donna Hurry

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Tourism				
Salaries	73,119	70,147	76,160	21-1
Benefits	12,447	12,243	13,412	21-1
Staff Mileage	1,000	-	1,000	21-1
Office/Computer Equipment	2,000	1,830	2,700	21-1
Tourism	26,924	17,530	19,800	21-2
Memberships/Partnerships	7,750	7,750	8,000	21-2
Staff Training & Travel	5,000	2,830	5,000	21-2
Elected Officials Training & Travel	6,000	3,824	6,000	21-2
Annual Events	40,000	40,000	50,000	21-3
Event Submissions	60,000	66,066	43,500	21-3
Miscellaneous	3,900	2,443	4,900	21-3
Post Retirement Pay Reserve	2,200	2,200	2,200	21-3
Capital Commission	100,000	100,000	100,000	21-4
Christmas Parade Float	-	-	7,500	21-4
Budget Item Totals (Complete only on the final page of each Budget Item).	\$340,340	\$326,863	\$340,172	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
150th Celebration

Prepared by:
Doug Morton

Budget Item and Primary Code 150th Celebration	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	-	-	33,300	22-1
Events	-	-	116,300	22-1
Projects	-	-	87,450	22-1
Marketing and Promotion	-	-	95,750	22-2
Other	-	-	5,000	22-2
Budget Item Totals (Complete only on the final page of each Budget Item).	\$0	\$0	\$337,800	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department

Human Resources

Prepared by:

Andrew Thompson

Budget Item and Primary Code Human Resources - 1600	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	225,480	223,506	207,636	23-1
Benefits	43,486	36,064	47,253	23-1
Contract Services	30,000	26,698	95,000	23-1
Training, Development and Travel	12,000	9,545	13,200	23-1
Communications	4,500	4,017	4,500	23-2
Employee Services	2,000	1,076	2,000	23-2
Payroll Services	40,453	36,665	38,000	23-2
Miscellaneous	3,000	2,670	3,000	23-2
Post Retirement Pay Reserve	8,800	8,800	11,000	23-2
Small Equipment	3,000	2,497	3,000	23-2
Funds for Workplace Education	10,000	8,892	10,000	23-2
Employee Assistance Program	13,000	11,000	13,000	23-3
Safe Communities	5,000	4,466	2,000	23-3
Budget Item Totals (Complete only on the final page of each Budget Item).	\$400,718	\$375,896	\$449,589	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department

Transit

Prepared by:

Donna Waddell

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Transit - 10-5800				
Transit Contract	64,896	64,700	65,400	24-1
Pat and The Elephant	44,000	44,000	44,000	24-1
Transit Research	-	-	15,000	24-1
Transit operation	-	-	350,000	24-1
Budget Item Totals (Complete only on the final page of each Budget Item).	\$108,896	\$108,700	\$474,400	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Administration and Intergovernmental Affairs

Prepared by:
Donna Waddell

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Administration & Intergovernmental Affairs - 6800				
Studies - Electoral Boundaries Commission	40,000	16,281	-	25-1
Elected Officials Travel	5,000	4,150	5,000	25-1
Research, Seminars and Exchange	5,000	-	5,000	25-1
Meetings	1,500	107	1,500	25-1
City Portal	145,000	145,000	70,000	25-1
2009 Summer Games	10,000	-	5,000	25-1
Budget Item Totals (Complete only on the final page of each Budget Item).	\$206,500	\$165,538	\$86,500	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department

Other

Prepared by:

Harry Gaudet

Budget Item and Primary Code Other - 7000	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Elections	30,000	30,000	30,000	
Grants	983,900	765,319	1,101,383	26-1
Stipends to Citizen Representatives	38,400	29,000	38,400	26-2
CADC Management Agreement	653,000	615,022	615,100	26-2
Extraordinary Expenditure - Hurricane Juan	505,728	1,382,400	200,000	26-2
Property Tax Assessment and Collection fee	328,366	328,366	358,366	26-2
Land Purchase	-	128,500	-	
Fleet Management	-	-	320,000	26-2
Budget Item Totals (Complete only on the final page of each Budget Item).	\$2,539,394	\$3,278,607	\$2,663,249	

CITY OF CHARLOTTETOWN WATER & SEWER UTILITY

2005 BUDGET SUMMARY

	2004	2004	2005	
<u>Revenue</u>	<u>Original Budget</u>	<u>Projected</u>	<u>Estimate</u>	
Surplus from Previous Year	79,457	79,454	285,756	
Metered Sales	3,675,000	3,523,725	3,618,924	27A-1
Unmetered Sales	2,467,300	2,544,571	2,600,000	27A-1
Fire Protection	880,000	880,000	880,000	27A-1
Penalties	35,000	60,192	50,000	27A-1
Services Billed	20,000	38,699	35,000	27A-1
Non-operating	10,000	49,952	10,000	27A-1
REVENUE TOTAL	<u>\$7,166,757</u>	<u>\$7,176,593</u>	<u>\$7,479,680</u>	
EXPENDITURE TOTAL	<u>\$7,160,614</u>	<u>\$6,890,837</u>	<u>\$7,449,251</u>	27
UTILITY SURPLUS (DEFICIT)	<u>\$6,143</u>	<u>\$285,756</u>	<u>\$30,429</u>	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Water and Sewer Utility

Prepared by:
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Salaries	1,306,246	1,246,699	1,443,656	27-1
Benefits	336,221	306,773	362,071	27-2
Repairs and maintenance - Buildings	412,000	384,962	374,900	27-2
Repairs and maintenance - W & S Infrastructure	244,900	244,890	236,350	27-2
Repairs and maintenance - Vehicles	65,625	61,679	62,145	27-2
Repairs and maintenance - Equipment	102,980	90,536	80,640	27-3
Office	48,395	38,464	57,765	27-3
Power	328,784	322,540	348,582	27-3
Asphalt	33,000	32,762	35,000	27-3
Backhoe rental	55,150	55,058	55,150	27-4
Committee expenses	100,000	100,000	100,000	27-4
Election expenses	20,000	20,000	20,000	27-4
Telephone and radios	34,714	30,517	42,214	27-4
Fuel	11,000	9,923	23,800	27-4
Service contracts	22,750	12,459	22,750	27-5
Meals/Committee luncheons	1,200	1,192	1,500	27-5
Clothing allowance and rental	14,370	10,520	17,570	27-5
Staff Training and Travel	31,992	15,238	38,583	27-5
Elected Officials Training and Travel	8,000	5,286	13,160	27-5
Chemicals	61,008	55,966	74,225	27-5
Budget Item Totals (Complete only on the final page of each Budget Item).				

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Water and Sewer Utility

Prepared by:
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Consulting fees	41,000	33,560	110,794	27-6
Insurance	151,697	132,722	166,258	27-6
Property taxes	8,466	8,223	10,450	27-6
New vehicles	49,441	48,941	59,955	27-6
New equipment	56,000	54,258	56,000	27-7
Infrastructure replacement	122,820	122,875	106,168	27-7
Pollution Control Plant	84,498	67,397	91,792	27-7
Post Retirement Pay Reserve	54,533	54,533	56,034	27-7
Grants	8,000	8,000	3,000	27-7
Miscellaneous	7,500	2,466	15,000	27-7
Debt charges	3,338,324	3,312,398	3,363,739	27-8
Budget Item Totals (Complete only on the final page of each Budget Item).	\$7,160,614	\$6,890,837	\$7,449,251	

2005 Capital Budget

<i>City Government</i>	\$5,623,309
<i>Water and Sewer Utility</i>	\$6,975,013

2005 CAPITAL BUDGET - CITY OF CHARLOTTETOWN

Prepared by:
Harry Gaudet

Budget Item and Primary Code	Year Original Budget	2004 Projected	Estimate for 2005	Sched. No.
Municipal Buildings	315,000	113,209	1,020,000	A
Traffic and Parking	-	-	388,309	A
Public Works	2,100,000	2,327,695	2,939,500	B & C
Recreation	718,500	593,010	712,500	D & E
Aquatics/Arena Facility	19,000	18,989	-	
Charlottetown Civic Centre		280,139	238,000	F
Streetscape Project	304,200.00	-	325,000	F
Projects from 2003		5,341		
Service Memorial Foundation		30,000		
Land Purchase - City Garage Property		445,869		
Fitzroy Street Property		12,500		
	\$3,456,700	\$3,826,752	\$5,623,309	

2005 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Budget Item and Primary Code:
Capital Budget

Account Name/Department:
Water and Sewer Utility

Detailed Breakdown of Budget Item

Notes/Comments

Detailed Breakdown of Budget Item		Notes/Comments
<u>2005 Utility Large Capital</u>		
<u>Watermain Extensions</u>		
<i>St. Peters Road, Greenwood Drive, Hartz Road East</i>	1,180,000	
<i>Royalty Road and Lewis Point Park</i>		
<u>East Royalty Lagoon Upgrades</u>	250,000	
<u>Water Supply Disinfection Upgrades</u>	200,000	
<u>Watermain & Sewermain Replacement</u>	625,000	
<i>Spring Park Road, Norwood Road, Donwood Drive & Laurie Drive</i>		
Total	\$2,255,000	
<u>2005 Funding Assisted Projects</u>		
<u>Canada Strategic Infrastructure Project</u>		
Treatment Plant Expansion & Upgrading to Secondary Treatment	21,200,000	Includes Provincial Sludge Management
Minus Federal/Provincial Infrastructure Grant	(15,866,666)	
Minus Utility Large Capital Reserve for Treatment Plant	(2,775,000)	Addition of \$1,075,000 from 2004
City Share	\$2,558,334	
<u>Canada-Prince Edward Island Infrastructure Program</u>		
<u>Brighton Combined Sewer Separation</u>	4,300,000	
<i>Separation of the combined storm/sanitary sewer system within the Brighton area.</i>		
Minus Federal/Provincial Infrastructure Grant	(2,138,321)	
City Share	\$2,161,679	
TOTAL	\$6,975,013	