
City of Charlottetown

2010 Budget



Cecil F. Villard, Chair

Finance, Audit, Tendering
and Public Property Committee



City of Charlottetown

2010 Budget

Thursday, March 25th, 2010

Your Worship, Members of Council, Citizens of the City of Charlottetown

I am privileged to rise and report to you that the City has achieved a balanced budget for 2010. This is my fourth opportunity as Chair of the Finance, Audit, Tendering and Public Property Committee and for the fourth consecutive time, I am pleased to advise that Council has been able to achieve a balanced budget without increasing municipal tax rates to our residents or reducing services. I am happy to announce that the City ended its 2009 operations with an approximate \$1.3M surplus. The Utility also finished the year with a surplus of approximately \$350,000.

Every Budget is the result of the cooperative efforts of members of the Finance Committee, His Worship Mayor Lee, all other Members of Council, and senior members of City Administration. I want to express my sincere thanks to all these individuals for the time and effort that was involved in bringing us to this point.

Budgets require an exhaustive exercise - rationalizing services, examining service levels and weighing the needs and desires of the community while considering affordability for the taxpayer. We take into account the various programs and available funding from the other levels of government and determine the best and most effective use of City resources. We have completed this exercise in a responsible manner while lending appropriate recognition to the various community interests that make up our City.

Striking a balanced budget with neither tax increase to the City resident nor loss of service is never an easy task. The general cost of living and the things the City uses in abundance; gasoline, diesel, electricity, and operational expenses such as labour have escalated since last year, all at a greater rate than our revenues. It's been more than a decade since the City has increased taxes and Provincial transfers have increased only modestly this year of just over \$120,000 on a \$41M City budget. It has been a difficult exercise to avoid a tax increase.

While a balanced budget has been achieved this year, it will only be possible in future years with necessary changes in Provincial revenue sharing, and the incorporation of multiple year forecasts and business case justifications in all City operations.

This time last year I rose and spoke of the unfairness of the current system of determining the City's share of property tax and the unpredictability of the Province's grant system brought forward in 2008. I also noted that the City had united in common cause with the Towns of Stratford and Cornwall the previous year and generated a significant report on municipal revenue sharing authored by MacPherson Roche Smith & Associates. This past year, the City participated in a provincially driven review of local governance including financial equity issues and land use planning which resulted in a Report by Commissioner Ralph Thompson.

In his report entitled "New Foundations" which was presented to the Government on December 8th, 2009, the Commissioner addressed a number of issues resulting in forty recommendations that the Government has indicated its willingness to act upon. Of particular interest to the City was the Commissioner's commentary and recommendations pertaining to taxation and municipal revenue sharing that paralleled the comments by the City.

Commissioner Thompson stated that the best option was to shift the available tax room from one level of government (the Province) to the other (the City) which is providing the actual service. A shift in the tax room would mean the reduction of taxation from one

level and the transfer of those taxation dollars to the one providing the services which would have no net financial impact on the taxpayer. The City has long argued, as a full service municipality, that it should be entitled to the property taxes that are collected for the services it physically provides. Recommendation #35 of the Report echoes the recommendation of the City's 2008 MacPherson Report and urges the Province to

“initiate consultations with (the City) to establish the process for the implementation of a transfer of tax room in relation to non-commercial property tax, at levels equitable to the provincial government and (the City)”.

The system adopted by the Province in its 2008 budget was based on providing the City with an annual grant which is both unpredictable and lacking in accountability. The City is unable to plan with any degree of certainty and cannot depend upon a revenue source unrelated to the cost of services being delivered.

City Council will be dedicating time and energy toward negotiating with the Province to adjust the funding formula. The City agrees with Commissioner Thompson's findings and will urge the Province to implement a new system of tax and revenue sharing that is more appropriate, fair and equitable. Discussions with the Minister of Finance and Municipal Affairs will begin over the next few weeks with the objective to resolve the matter in time for the 2011 budget.

In addition to the position taken on revenue sharing, Commissioner Thompson also addressed the significance of municipal government across the Province. The Report concluded that municipalities should be considered an “order of government” along with both the Federal and Provincial government. This conclusion was drawn in recognition of both the role that municipalities play in overall governance and the prominence that local governments, like the City, have as economic entities in the larger picture. Council was pleased this principle was emphasized in the Report.

Today's modern and progressive City must not only manage the present effectively and efficiently but also anticipate and plan for the future. In this light, the City has continued its work on various strategic planning documents that will position the City well for the years ahead.

Most notable of all studies is the recently completed Integrated Community Sustainability Plan (ICSP). After several months of extensive public input the City has developed a long term, forward thinking strategic plan which provides clear direction toward sustainable objectives for its environmental, economic, social and cultural dimensions. To assist with the implementation of the Plan, the City will engage a resource person to integrate these objectives into the City's operations. The ICSP will be integrated into all future budgets and each department will share in the responsibility to action the Plan.

Another important study that is currently in the proposal call stage is the Eastern Gateway and Waterfront Plan. The City is partnering with the Province and the Federal Government to develop a long range master plan for the redevelopment of these areas. The Plan will capitalize on our enviable waterfront and guide needed improvements to the eastern entrance of the City.

We are in the midst of completing our storm water management plan for the City. This plan will help us budget and prioritize needed projects relating to storm water in the years to come.

After an extensive review by the Economic Development and Tourism Committee, Council recently adopted a new tax incentive program that will assist with needed commercial development throughout the City. After almost a two year absence, the City has reinstated a tax incentive program that is flexible and more strategically aligned with the development community.

Late last year, Council adopted its Utility Rate Study which developed a long-term approach to both water and sewer rates. The new plan will help with budgeting by the City and will make rates more predictable for users who can now count on a fully funded system with properly planned rate adjustments when needed.

Following the recommendations of an independent study, the City, along with various stakeholders, has implemented its Parking Strategy. The City has already noticed the favourable impact the strategy is having in the downtown. The strategy also encourages use of our highly successful transit system. Nearing its fifth year of operation, ridership continues to expand monthly to numbers now consistently exceeding 20,000 riders per month. To maintain that growth and success the City will undertake an overview of the system this year with the intention of developing strategies to ensure its sustainability.

The City has significantly benefited from recent operational reviews undertaken of both the Fire Department and Police Services. Continuing in this strategic direction to seek best practices, the Utility will undergo an organizational and operational review this year to examine ways and means of achieving optimal efficiencies in our sewer, water and treatment plant operations. Our goal is to remain transparent and accountable in all departmental functions.

This budget can be characterized as a “living within our means” financial program. We have trimmed, we have gone back to core operations, we have identified new revenue sources and we have spent time analyzing expenditures to allow us to continue business as usual for another year. In doing so, we have been able to incorporate several new initiatives with a gross value of almost \$475,000 for City purposes and \$175,000 for the Utility. We have been able to continue with a capital program of approximately \$20M for City purposes and \$4M for Utility purposes that will see the City take full advantage of the various infrastructure and stimulus programs wherever applicable.

This year the City was able to identify two new revenue sources and we have incorporated them into the budget. For non-commercial properties owned by non-residents, the budget is proposing a combined tax rate similar to the rate paid in 2007. The 2007 rate will be recaptured on all non-commercial properties including apartment buildings and hotels. We have also taken the recommendation of our recent Water and Sewer Rate Study and are following the lead of a number of other municipalities by charging "Fire Dues" to properties in the education field that are exempt from property taxes but which benefit from the service the City provides.

With regard to New Initiatives, Council considered over 50 suggestions from Council Committees and Administration and incorporated almost half of the initiatives within the budget. Most notably will be:

- participation in the Eastern Gateway and Waterfront Plan with the Province and ACOA
- the development of guidelines and regulations for the 500 Lot Area
- an organizational and operational review of the Utility Department
- engagement of an individual to coordinate our recently adopted Sustainability Plan
- the expansion of our parking meter program into unserved areas
- several GIS (Global Information System) and GPS (Global Positioning System) related projects
- the engagement of an Occupational Health and Safety Officer
- participation in the Winter River Watershed Protection Program
- development of a water conservation program for the City
- the required training and vehicle for the Police canine unit
- several technology enhancements for Police Services
- the renovation of a trailer in the Fire Department to create a needed rehab centre
- participation in the 100th anniversary of the Canadian Navy through HMCS Charlottetown

- preparatory planning for the 150th anniversary celebration of the historic Fathers of Confederation meetings in Charlottetown
- funding for a pilot program for a Teen Centre at the Murphy Community Centre.

Our commitment to infrastructure continues with another aggressive capital program. We will be completing two major road construction projects this year - the widening of University Avenue and the construction of the roundabout at Mount Edward and Allen Street at a combined cost of nearly \$9M. A second roundabout is contemplated for Belvedere Avenue at the entrance to UPEI and the Charlottetown Farmers' Market, and proposals are currently being reviewed for the redesign of University Avenue from Euston Street to the Legislature in conjunction with Downtown Charlottetown Inc. The City will also be completing its storm water management study, constructing several storm water management projects, and cost sharing in the expansion to the Pownal Parkade. With New Deal Gas Tax monies of almost \$5M, the City will be undertaking an extensive road resurfacing program, improving traffic and pedestrian signalization, installing new sidewalks and curbing and undertaking several storm water projects. In addition, a further capital investment is being made in several recreation projects for a total City cost of almost \$1M.

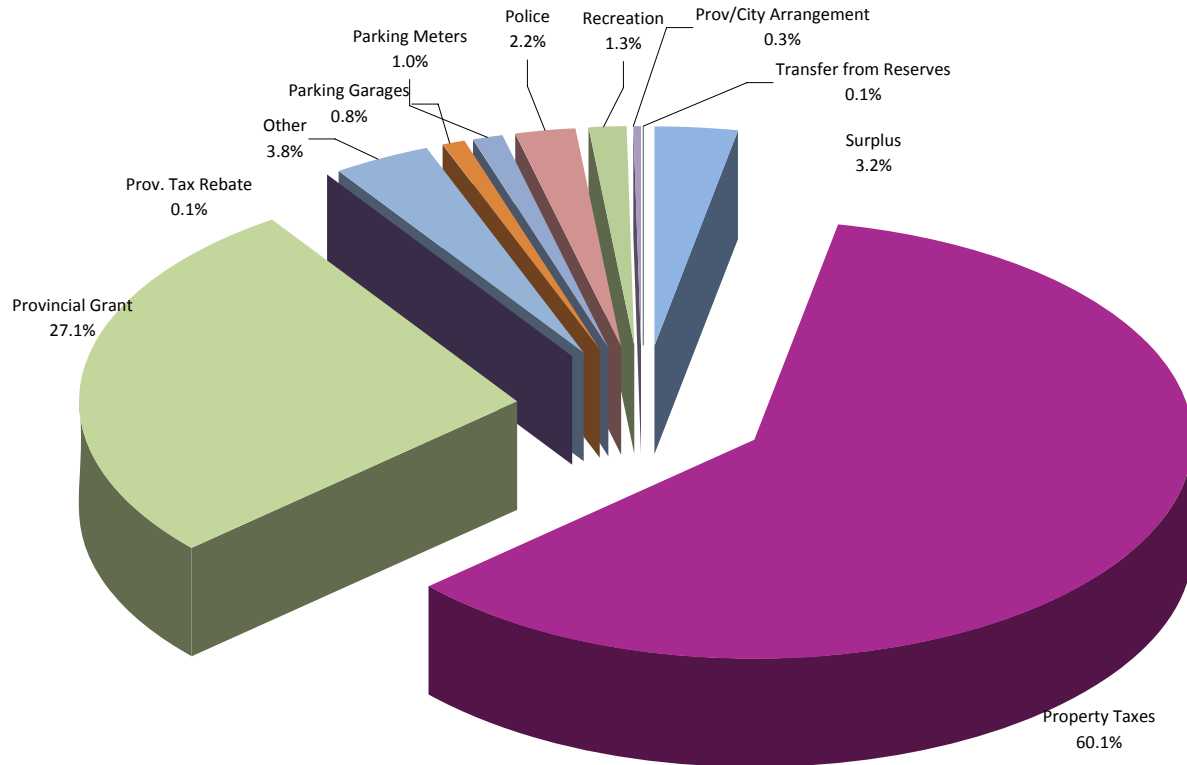
The City remains committed to the Capital Debt Reduction Strategy outlined in the 2006 budget whereby the City would spend no more in one fiscal year on capital projects than it paid in debt retirement. Last year as a result of the federal government's investment in infrastructure the City announced that it would take a hiatus from the Strategy to take advantage of the Stimulus program and the enhanced infrastructure programs. The projects were not completed in 2009 and the funds allocated will be spent over two fiscal years. The Capital Debt Reduction Strategy has been put into abeyance again this year but Council remains committed to re-establishing the Strategy in 2011. As I noted last year, the City must capitalize on this window of opportunity by participating in the infrastructure programs to the fullest extent possible.

Exciting developments and progress continue to shape our City. Holland College is expanding with an almost \$60M construction program. This project will expand the successful reputation already enjoyed by the College and provide another modern and progressive post secondary institution. Homburg Canada Ltd. continues with its development of a major hotel and renovations to the Confederation Court Mall in the core of the downtown. Homburg's recently completed Fitzroy Office complex is also a valued addition to the downtown. Yet another major hotel and a significant residential development by APM are in the final planning stages for the lower end of Queen Street. The Province continues to plan for a convention centre with intentions of breaking ground later this year. The development of a significant events centre with a 25,000 person capacity continues through the planning process on the former Imperial Oil property. This site will be the venue for festivals, concerts and productions bringing considerable economic impact to the City. Residential development remains strong with several apartment and condominium projects currently underway. PlazaCorp is in the final planning stages of a major commercial development on Malpeque Road. These projects and many others bode well for the continued prosperity of our City.

2010 is the final year in our term and I believe we have served the community responsibly and efficiently. We have achieved a great deal and demonstrated considerable progress for our City. Collectively, we have held the best interests of the City and all our residents at the forefront. As Chair of the Finance, Audit, Tendering and Public Property Committee and its members, Councillor Terry Bernard, Councillor Kim Devine, and Councillor Peter McCloskey, it has been a privilege to present the 2010 Budget. A balanced budget without a tax increase to our residents is evidence that this Council is committed to be responsible stewards of the taxpayers' dollars.

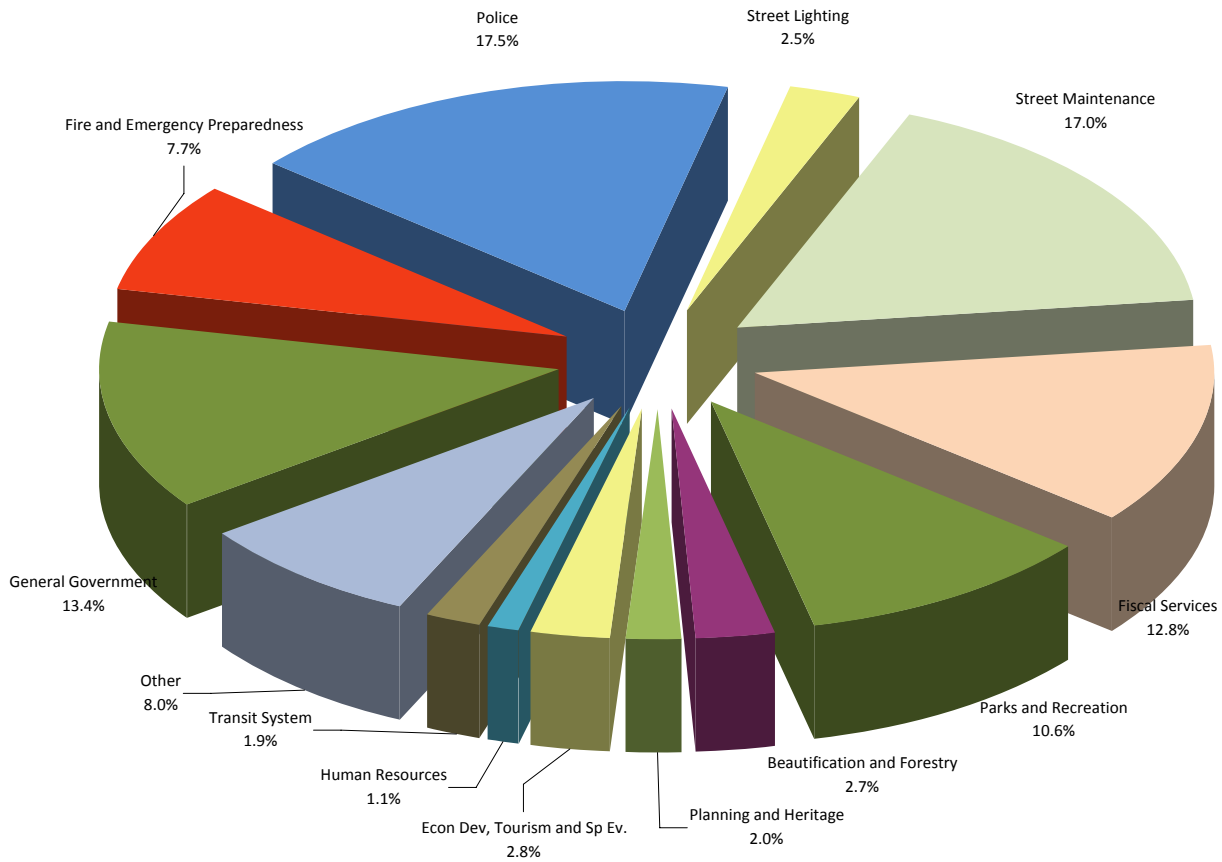
Your Worship, it is my pleasure to move the adoption of the City of Charlottetown Budget for 2010.

City of Charlottetown 2010 Budget Revenues



Surplus	1,312,547	3.2%
Property Taxes	24,720,965	60.1%
Provincial Grant	11,165,382	27.1%
Prov. Tax Rebate	31,777	0.1%
Other	1,564,200	3.8%
Parking Garages	320,000	0.8%
Parking Meters	420,000	1.0%
Police	915,000	2.2%
Recreation	519,604	1.3%
Prov/City Arrangement	140,000	0.3%
Transfer from Reserves	28,756	0.1%
Total Revenue	\$41,138,231	100.0%

City of Charlottetown 2010 Budget Expenditures



General Government	\$ 5,493,010	13.4%
Fire and Emergency Preparedness	3,167,802	7.7%
Police	7,213,006	17.5%
Street Lighting	1,042,000	2.5%
Street Maintenance	6,991,650	17.0%
Fiscal Services	5,279,756	12.8%
Parks and Recreation	4,343,703	10.6%
Beautyfication and Forestry	1,094,006	2.7%
Planning and Heritage	830,640	2.0%
Econ Dev, Tourism and Sp Ev.	1,141,010	2.8%
Human Resources	462,428	1.1%
Transit System	768,700	1.9%
Other	3,307,751	8.0%
Total Expenditures	\$41,135,462	100.0%



Clifford Lee, Mayor

Charlottetown City Council 2010



Mission Statement

*To manage the resources
of the City of Charlottetown
to the optimal benefit
of its citizens and the community*



Kim Devine
Ward 1



Danny Redmond
Ward 2



Rob Lantz
Ward 3



Mitchell Tweel
Ward 4



Stu MacFadyen
Deputy Mayor, Ward 5



Dave MacDonald
Ward 6



Cecil Villard
Ward 7



Peter McCloskey
Ward 8



Melissa Hilton
Ward 9



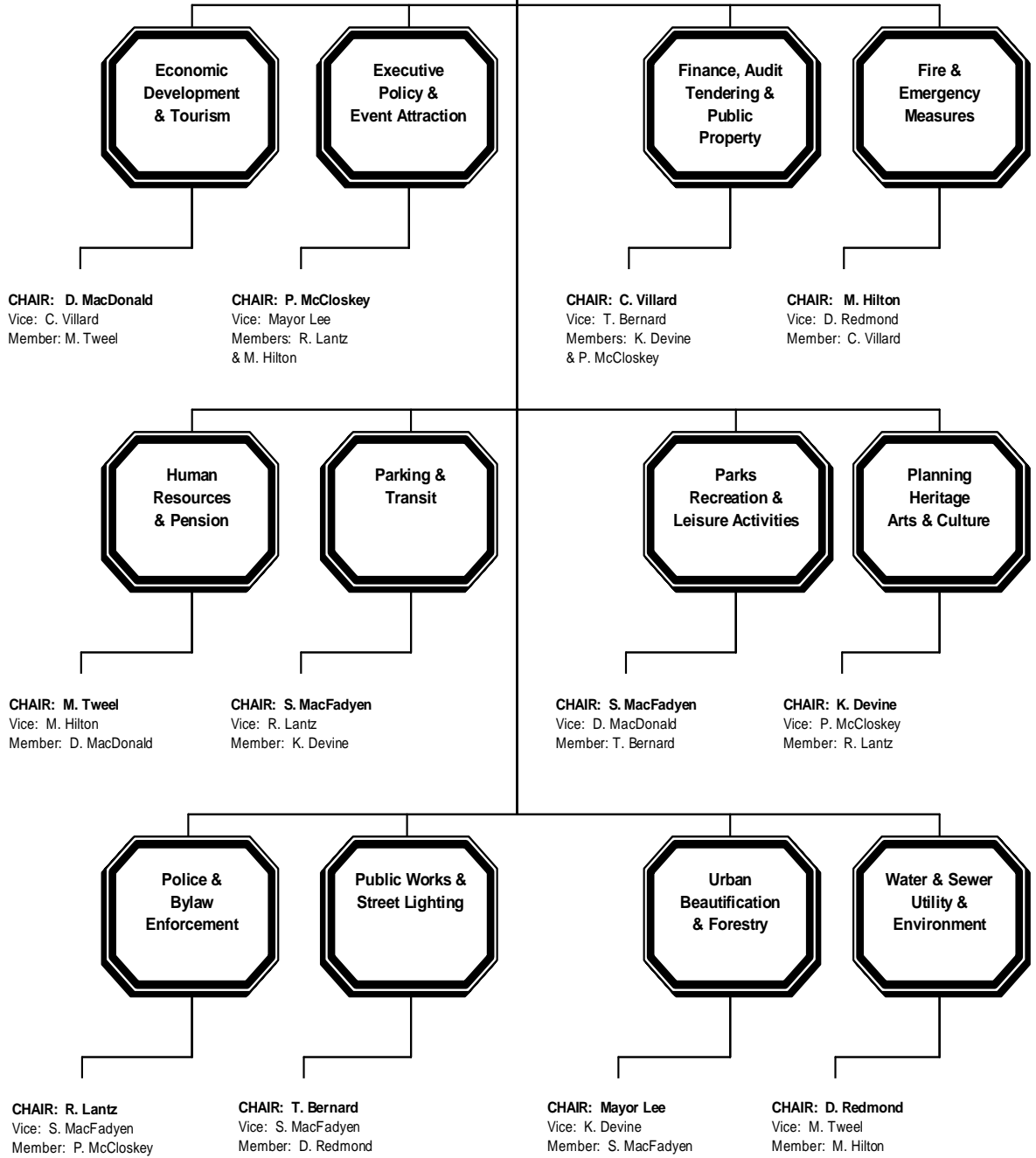
Terry Bernard
Ward 10





Charlottetown Electorate

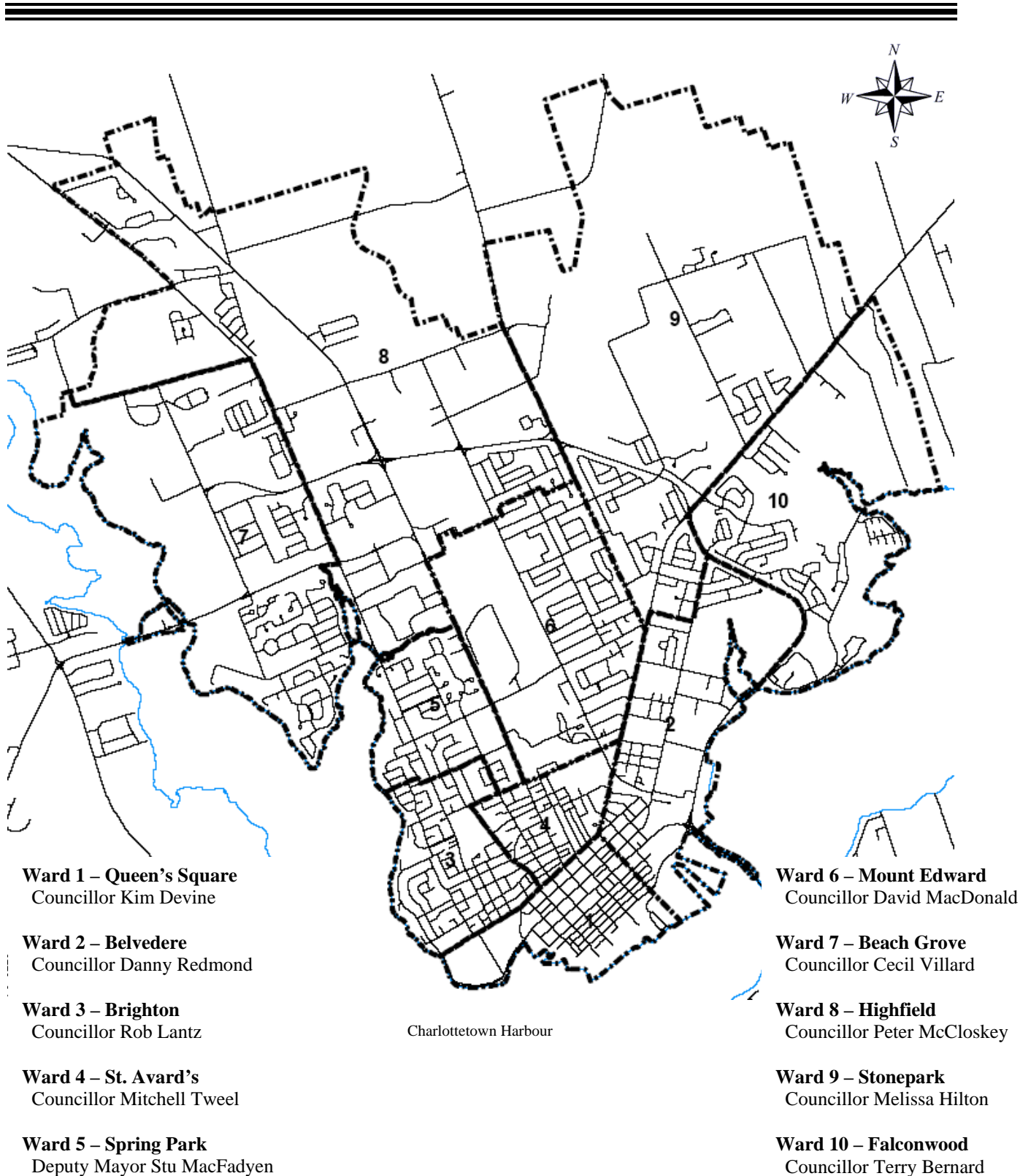
Charlottetown City Council



MISSION STATEMENT

*To manage the resources of the City of Charlottetown
to the optimal benefit of its citizens and the community*

City of Charlottetown “Ward Map” 2010



City of Charlottetown

2010 Budget

March 25, 2010

CITY OF CHARLOTTETOWN - 2010 BUDGET SUMMARY

<u>Revenue</u>	<u>2009 Budget</u>	<u>2009 Projected</u>	<u>2010 Estimate</u>
Surplus from Previous Year	\$ 829,653	\$ 776,102	\$ 1,312,547
Property Taxes	24,050,912	24,179,081	24,720,965
Provincial Grant	11,082,265	11,012,051	11,165,382
Grant In Lieu of Taxes (QEH)	141,542	141,563	140,000
Provincial Tax Rebate (Equalization Grant)	63,553	63,553	31,777
Storm Sewer Rental	30,000	30,000	30,000
Licenses	400,000	328,239	370,000
Parking Garages	320,000	234,799	320,000
Parking Meters	365,000	378,094	420,000
Police	915,000	791,361	915,000
Credits from Other Departments	647,200	721,210	667,200
Outside Fire Protection	15,000	15,000	15,000
Utility Facility Rental Fee	205,000	205,000	205,000
Interest	230,000	233,294	230,000
Recreation	511,048	489,809	519,604
Historic Places Initiative	-	8,500	-
Transfer from Parkland Reserve	98,000	98,000	28,756
Tourism Accommodation Levy Administration Fee	12,000	10,375	12,000
BirthPlace Initiatives	<u>80,000</u>	<u>48,094</u>	<u>35,000</u>
REVENUE TOTAL	<u>\$ 39,996,173</u>	<u>\$ 39,764,125</u>	<u>\$ 41,138,231</u>

CITY OF CHARLOTTETOWN - 2010 BUDGET SUMMARY

<u>Expenditure</u>	<u>2009 Budget</u>	<u>2009 Projected</u>	<u>2010 Estimate</u>	<u>Section</u>
General Government Services:				
City Government	\$ 1,186,594	\$1,140,150	\$ 1,656,275	1
Finance and Audit	703,452	654,493	696,734	2
Municipal Buildings	1,701,465	1,612,670	1,751,855	3
Insurance	586,516	584,594	635,000	4
Mayor and Council	792,533	754,440	684,646	5
Reports and Studies	<u>10,000</u>	<u>14,263</u>	<u>68,500</u>	6
	\$ 4,980,560	\$ 4,760,610	\$ 5,493,010	
Protective Services:				
Fire Department	3,071,103	3,129,489	3,112,466	7
Police Department	7,077,253	6,891,392	7,213,006	8
Street Lighting	977,000	989,166	1,042,000	9
Emergency Preparedness	<u>78,275</u>	<u>67,806</u>	<u>55,336</u>	10
	\$ 11,203,631	\$ 11,077,853	\$ 11,422,808	
Street Maintenance:				
Public Works	7,001,716	6,825,941	6,874,050	11
Traffic and Parking	<u>98,100</u>	<u>89,078</u>	<u>117,600</u>	12
	\$ 7,099,816	\$ 6,915,019	\$ 6,991,650	
Fiscal Services	4,945,362	4,404,903	5,279,756	13
Parks and Recreation	4,077,952	4,098,520	4,343,703	14
Urban Beautification and Forestry	968,006	947,342	1,094,006	15
Environmental Issues	25,150	10,718	39,150	16
Planning	581,000	497,704	566,310	17
Heritage	162,990	156,307	158,795	18

CITY OF CHARLOTTETOWN - 2010 BUDGET SUMMARY

<u>Expenditure (continued)</u>	<u>2009 Budget</u>	<u>2009 Projected</u>	<u>2010 Estimate</u>	<u>Section</u>
Economic Development	\$ 720,136	\$ 695,548	\$ 620,527	19
Tourism	391,442	304,506	262,183	20
Human Resources	468,158	431,689	462,428	21
Transit System	727,700	724,945	768,700	22
Executive Policy	172,000	159,089	134,000	23
Event Attraction	283,981	306,246	258,300	24
Arts and Culture	153,282	105,189	105,535	25
Other	<u>3,034,842</u>	<u>2,855,390</u>	<u>3,134,601</u>	26
 EXPENDITURE TOTAL	 <u>\$ 39,996,008</u>	 <u>\$ 38,451,578</u>	 <u>\$ 41,135,462</u>	
Surplus	<u>\$ 165</u>	<u>\$ 1,312,547</u>	<u>\$ 2,769</u>	
 UTILITY				
Water and Sewer (Revenue)	\$ 8,801,027	\$ 8,815,228	\$ 10,222,069	27-A
Water and Sewer (Expenditure)	<u>8,682,115</u>	<u>8,456,985</u>	<u>10,221,811</u>	27
Surplus	<u>\$ 118,912</u>	<u>\$ 358,243</u>	<u>\$ 258</u>	
 TOTAL CITY REVENUE	 \$ 48,797,200	 \$ 48,579,353	 \$ 51,360,300	
TOTAL CITY EXPENDITURE	<u>48,678,123</u>	<u>46,908,563</u>	<u>51,357,273</u>	
Surplus	<u>\$ 119,077</u>	<u>\$ 1,670,790</u>	<u>\$ 3,027</u>	

**2010 Property Tax Rates
per \$100 of Assessment**

Non-Commercial (Mobile Home Parks)	\$0.42
Non-Commercial (Residential)	\$0.67
Non-Commercial (Out of Province Ownership)	\$1.33
Hotel/Motel and 4+ Unit Buildings	\$0.91
Hotel/Motel and 4+ Unit Buildings (Out of Province)	\$1.57
Commercial	\$2.36
BIA Commercial (on Behalf of DCI)	\$0.15

**2010 Single Family Dwelling
Annual Utility Costs**

Effective April 1, 2010	
Water	\$182.60
Sewer	<u>\$297.78</u>
Total	\$480.38
As Approved by Council February 8, 2010	

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Donna Waddell

Budget Item and Primary Code City Government - 1000	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	589,889	568,306	969,657
Benefits	121,905	101,757	192,993
Postage	15,000	14,547	17,000
Office Supplies	25,000	16,486	20,000
Repairs and Rentals	12,000	16,014	15,000
Federation Fees	18,000	5,403	39,825
Solicitors Fees	150,000	189,640	170,000
Staff Development	15,000	7,513	10,000
Computer Services	145,000	122,863	140,000
Purchase of New Equipment	6,000	3,869	6,000
Miscellaneous	15,000	16,554	15,000
Post Retirement Pay Reserve	19,800	19,800	30,800
Projects	54,000	57,398	30,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$1,186,594	\$1,140,150	\$1,656,275

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Scott Ryan

Budget Item and Primary Code Finance and Audit - 2500	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	447,030	421,865	448,540
Benefits	93,922	84,413	92,194
Professional Auditing Services	35,000	26,084	27,000
Staff Training/Travel	13,500	7,291	10,000
Meeting Expenses	1,600	580	1,600
Post Retirement Pay Reserve	17,600	17,600	17,600
Bank Service Charges	21,000	25,390	26,000
Miscellaneous Administration	5,000	5,033	5,000
Computer Services	68,800	66,238	68,800
Budget Item Totals (Complete only on the final page of each Budget Item).	\$703,452	\$654,493	\$696,734

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Paul Johnston

Budget Item and Primary Code Municipal Buildings - 4600-4699	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	346,000	378,526	446,600
Benefits	71,150	56,903	81,120
Heating Fuel	260,000	193,203	215,000
Phones	79,560	76,346	75,800
Electric	190,320	207,185	207,850
Water and Sewer	15,600	15,298	16,735
Cleaning Supplies	30,600	23,497	25,600
Service Contracts	83,500	71,628	75,000
Maintenance	187,500	168,318	172,500
Snow Removal	10,885	7,834	11,100
Property Taxes	400,000	390,592	400,000
Clothing	1,300	1,300	1,500
Mileage	1,850	1,451	1,850
Miscellaneous	10,000	7,389	8,000
Post Retirement Pay Reserve	13,200	13,200	13,200
Budget Item Totals (Complete only on the final page of each Budget Item).	\$1,701,465	\$1,612,670	\$1,751,855

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Donna Waddell

Budget Item and Primary Code	2009 Original Budget	2009 Projected	Estimate for 2010
Insurance - 3100			
General Coverage	444,878	444,863	478,630
Municipal Vehicles and Equipment	121,636	119,728	136,368
Environmental Liability Insurance	20,002	20,002	20,002
Budget Item Totals (Complete only on the final page of each Budget Item).	\$586,516	\$584,594	\$635,000

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Karen Lavers

Budget Item and Primary Code Mayor/Council - 1900	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	87,405	77,904	33,150
Benefits	26,644	22,987	9,000
Communications Officer	40,000	11,674	Moved to City Gov
Miscellaneous	4,000	7,883	10,000
Mayor and Council	221,784	225,996	225,996
Training and Development	70,000	78,355	65,000
Public Relations	259,500	254,930	254,500
Intercommunity Affairs	23,000	19,237	29,000
Post Retirement Pay Reserve	2,200	2,200	Moved to City Gov
Office Equipment	20,000	18,790	20,000
Community/Neighbourhood Events	25,000	25,754	25,000
Professional Services	13,000	8,730	13,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$792,533	\$754,440	\$684,646

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
General Government Services

Prepared by:
Donna Waddell

Budget Item and Primary Code Reports and Studies - 1300	2009 Original Budget	2009 Projected	Estimate for 2010
Reports and Studies	10,000	14,263	68,500
Budget Item Totals (Complete only on the final page of each Budget Item).	\$10,000	\$14,263	\$68,500

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Protective Services

Prepared by:
Randy K. MacDonald

Budget Item and Primary Code Fire Department 3700	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries (Permanent)	697,502	680,506	699,800
Benefits (Permanent)	148,047	139,880	151,800
Labour (Permanent)	124,000	232,353	182,700
Uniforms	11,579	12,239	15,000
Salaries (Volunteers)	445,723	462,366	449,100
Benefits (Volunteers)	38,568	30,678	34,800
Labour (Volunteers)	25,000	23,873	23,300
Gas and Oil	17,325	18,117	17,500
Vehicle Maintenance and Repairs	70,000	78,656	80,000
Phones and Radios	45,150	46,948	17,000
Equipment Maintenance	13,500	20,483	14,000
Air Supply and Service	12,900	3,310	7,900
New Equipment	35,000	38,278	50,666
Training and Job Development	46,340	43,416	43,300
Transportation	1,000	41	1,000
Fire Prevention Bureau	16,800	16,685	16,600
Membership Fees	1,000	743	800
Advertising	2,500	3,223	2,500
Protective Clothing	93,280	74,051	65,500
Volunteer Programs	18,500	19,185	19,100
Water Department Services	905,045	905,045	925,500
Insurance Claims	5,000	-	5,000
Miscellaneous	30,000	35,378	30,000
Ladder, Pumper, and Rescue Truck Leases	212,314	189,008	206,000
Post Retirement Pay Reserve (Career)	30,030	30,030	28,600
Post Retirement Pay Reserve (Volunteer)	25,000	25,000	25,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$3,071,103	\$3,129,489	\$3,112,466

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Protective Services/Police Department

Prepared by:
Paul Smith

Budget Item and Primary Code Police Department - 4000	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	4,158,972	4,009,729	4,312,021
Benefits	916,601	842,632	898,069
Labour	900,158	984,199	902,975
Commissionaires	106,328	123,000	126,928
Vehicles			
Gas and Oil	120,000	95,219	110,000
Repairs and Maintenance	55,000	88,562	55,000
Rental of CIB Vehicle Surveillance, Temporary	8,000	3,408	13,000
Vehicles for Operational and Down Time (JFO)			
Motorcycle Lease	5,800	5,786	5,800
Phones and Radios	83,310	106,056	83,310
Car Wash	12,200	10,119	12,200
Law Books	2,400	2,032	2,400
Breathalyzer and CPIC	4,800	3,040	4,800
Plain Clothes Allowance	12,800	12,732	13,800
Emergency Recording Equipment	6,300	6,074	6,300
PROS - Police Reporting and Occurrence Sys.	120,001	42,642	62,001
Uniforms	35,000	36,056	35,000
Dry-Cleaning	9,000	7,318	9,000
Flashlights and Batteries	2,000	758	2,000
Office Printing and Supplies	31,000	40,326	34,000
Budget Item Totals (Complete only on the final page of each Budget Item).			

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Protective Services/Police Department

Prepared by:
Paul Smith

Budget Item and Primary Code Police Department - 4000	2009 Original Budget	2009 Projected	Estimate for 2010
Advertising	1,800	684	1,800
Identification Supplies	13,500	12,795	7,500
Ammunition	2,000	1,784	2,000
Justice Computer Terminal	1,000	-	18,000
Operational expenses (JFO)	15,000	14,841	15,000
Police Hardware and Emergency Response Equipment	27,000	27,742	29,000
Staff Training courses	40,068	38,048	85,068
Council Training courses (Atlantic Police Academy and Canadian Police College)	2,000	-	2,000
Inmate Meals	7,161	6,951	7,161
Miscellaneous	8,000	7,981	8,000
Community Policing	42,033	50,065	25,000
Post Retirement Pay Reserve	14,800	2,844	14,800
Insurance Claims	162,800	162,800	162,800
Parking Computer	15,000	1,831	10,000
Humane Society (Annual Contract)	16,120	16,090	16,120
Downtown Office	86,701	85,416	88,152
Strategic Planning	20,000	23,388	12,000
	12,600	18,445	20,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$7,077,253	\$6,891,392	\$7,213,006

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Street Lighting

Prepared by:
Paul Johnston

Budget Item and Primary Code	2009 Original Budget	2009 Projected	Estimate for 2010
Street Lighting - 4900			
Street Lighting	947,000	940,616	992,000
New Lights and Repairs	30,000	48,550	50,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$977,000	\$989,166	\$1,042,000

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Emergency Preparedness

Prepared by:
Randy K. MacDonald

Budget Item and Primary Code Emergency Preparedness	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries (Casual)	5,325	5,269	5,600
Emergency Planning	3,000	1,475	3,000
Staff Emergency Preparedness Training	2,500	1,860	2,500
Council Training	4,500	909	1,000
Emergency Operations	4,800	4,800	4,800
City Radio System	35,000	30,618	30,600
Emergency Generators	23,150	22,876	7,836
Budget Item Totals (Complete only on the final page of each Budget Item).	\$78,275	\$67,806	\$55,336

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Municipal Services/Public Works

Prepared by:
Paul Johnston

Budget Item and Primary Code	2009 Original Budget	2009 Projected	Estimate for 2010
Public Works and Corp. Property - 4300			
Salaries	1,367,966	1,343,945	1,449,250
Benefits - Permanent Employees	320,350	270,843	304,000
Benefits - Term Employees	239,600	205,407	223,750
Administration	37,500	32,155	38,000
Training and Travel - Elected Officials	4,100	6,738	4,100
Training and Travel - Staff	11,000	7,419	11,000
Snow Removal	1,843,500	1,825,555	1,783,000
Street Cleaning	784,850	791,180	882,850
Street Resurfacing	15,500	11,715	15,500
Street Repair	514,500	623,684	581,500
Sidewalk and Curb - Union Maintenance	499,000	483,536	305,000
Storm Drainage System and Culvert Replacement and Rehabilitation	305,000	164,795	181,000
Clothing	14,500	13,348	14,500
Equipment Lease Purchase	24,000	7,255	-
Phones and Radios	21,000	19,341	21,000
Tools	10,000	9,625	10,000
Vehicle Fuel (Gas, Oil and Diesel Fuel)	280,000	229,986	250,000
Repairs to Equipment	220,000	247,042	250,000
Traffic Markings and Signs	373,750	381,431	418,000
Special Initiatives	11,500	11,000	11,500
Meeting Expenses	2,500	3,735	3,500
Professional Consulting	15,000	11,963	15,000
Post Retirement Pay Reserve	61,600	61,600	61,600
Insurance Claims	25,000	62,643	40,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$7,001,716	\$6,825,941	\$6,874,050

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Traffic and Parking

Prepared by:
Paul Johnston/Paul Smith

Budget Item and Primary Code	2009 Original Budget	2009 Projected	Estimate for 2010
Traffic and Parking - 5200			
Salaries	59,550	55,186	52,850
Benefits	5,500	3,623	4,700
Clothing	350	350	350
Parking Devices (Operations and Repairs)	22,500	20,130	49,500
Parking Meter Tickets	4,000	3,589	4,000
Vehicle Operation and Repair	4,000	4,000	4,000
Traffic Counts	-	-	-
Post Retirement Pay Reserve	2,200	2,200	2,200
Budget Item Totals (Complete only on the final page of each Budget Item).	\$98,100	\$89,078	\$117,600

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Fiscal Services

Prepared by:
Scott Ryan

Budget Item and Primary Code Fiscal Services - 2800	2009 Original Budget	2009 Projected	Estimate for 2010
Short Term (Capital Bridging) Debt	125,000	125,000	125,000
Servicing Long Term Debt	4,820,362	4,279,903	5,154,756
Budget Item Totals (Complete only on the final page of each Budget Item).	\$4,945,362	\$4,404,903	\$5,279,756

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Parks and Recreation

Prepared by:
Sue Hendricken

Budget Item and Primary Code Parks and Recreation - 6700-6770	2009 Original Budget	2009 Projected	Estimate for 2010
<u>Administration</u>			
Salaries	122,399	119,347	122,399
Benefits	25,903	22,893	25,813
Mileage	5,000	3,461	4,000
Advertising	1,000	1,338	1,000
Staff Travel and Training	10,200	885	7,000
Elected Official Travel and Training	7,200	5,875	7,200
Advisory Committee Stipend	8,400	8,400	8,400
Meeting Expenses	1,500	1,503	1,500
Office Equipment	21,500	18,104	19,000
Special Grants	12,500	18,440	6,000
Miscellaneous	2,500	594	1,500
Insurance Claims	5,000	5,455	3,000
Post Retirement Pay Reserve	<u>33,000</u>	<u>33,000</u>	<u>33,000</u>
Administration Total	256,102	239,295	239,812
<u>Programs and Grants</u>			
Salaries	267,787	233,456	277,834
Benefits	38,282	28,873	33,860
Subsidies and Grants	237,519	229,541	259,427
Programs and Equipment	68,300	63,088	68,300
Special Events	13,000	8,283	9,000
Miscellaneous	500	430	500
Promotions (Brochure, Flyers and Ads)	<u>27,400</u>	<u>24,233</u>	<u>26,000</u>
Programs and Grants Total	652,788	587,904	674,921
Budget Item Totals (Complete only on the final page of each Budget Item).			

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Parks and Recreation

Prepared by:
Sue Hendricken

Budget Item and Primary Code Parks and Recreation - 6700-6770	2009 Original Budget	2009 Projected	Estimate for 2010
<u>Cody Banks Arena</u>			
Salaries	173,700	161,369	174,822
Benefits	33,414	32,143	44,849
Staff Training	3,800	1,389	2,600
Utilities (Lights, Water, Phone and Fuel)	117,040	99,017	107,040
Repairs and Maintenance	37,550	28,821	33,195
Ice Equipment	21,000	12,787	15,000
Small Projects	30,300	28,690	22,000
Miscellaneous	2,500	1,850	2,500
Vehicle Repairs, Maintenance and Fuel	<u>6,113</u>	<u>3,948</u>	<u>6,113</u>
Cody Banks Total	425,417	370,014	408,119
<u>Simmons Arena</u>			
Salaries	130,413	130,996	144,551
Benefits	25,403	21,970	24,779
Staff Training	1,200	1,821	2,600
Utilities (Lights, Water, Phone and Fuel)	144,606	122,560	129,506
Repairs and Maintenance	64,480	56,147	63,075
Small Projects	22,000	18,777	22,000
Vehicle Repairs, Maintenance and Fuel	9,620	3,531	6,620
Miscellaneous	<u>2,500</u>	<u>2,249</u>	<u>3,500</u>
Simmons Total	400,222	358,051	396,631
Charlottetown Civic Centre	515,000	649,280	500,000
CARI (Aquatics Arena) Centre	450,000	621,455	589,000
Budget Item Totals (Complete only on the final page of each Budget Item).			

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Parks and Recreation

Prepared by:
Sue Hendricken

Budget Item and Primary Code Parks and Recreation - 6700-6770	2009 Original Budget	2009 Projected	Estimate for 2010
<u>Parks</u>			
Salaries	709,997	679,969	862,520
Benefits	86,538	69,907	107,622
Training and Consulting Fees	3,500	2,743	3,500
Parks Maintenance	257,737	232,505	258,827
Vehicles and Equip. Repairs, Maintenance and Fuel	138,071	107,684	125,171
Contract Work on Sportfields and Facilities	47,100	45,693	47,100
Trail Maintenance (Including Boardwalk)	44,380	49,602	44,380
Tree Planting	-	-	-
Miscellaneous	16,500	16,889	16,500
Pools	45,000	37,418	40,000
Special Initiatives	<u>29,600</u>	<u>30,112</u>	<u>29,600</u>
Parks Total	1,378,423	1,272,521	1,535,220
Budget Item Totals (Complete only on the final page of each Budget Item).			
	\$4,077,952	\$4,098,520	\$4,343,703

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Urban Beautification and Forestry

Prepared by:
Joseph Coady

Budget Item and Primary Code	2009 Original Budget	2009 Projected	Estimate for 2010
Urban Beautification and Forestry - 4910-4930			
Salaries	653,976	642,727	772,806
Benefits	72,330	58,128	75,000
City Beautification Program	99,000	60,645	78,500
Tree Program	76,000	92,300	92,000
Meeting Expenses	2,000	1,599	2,000
Training/Travel	5,000	432	5,000
Post Retirement Pay Reserve	2,200	2,200	2,200
Vehicle Repair/Maintenance/Fuel	48,000	40,441	40,000
Protective Clothing	500	117	500
Community Events	3,000	43,854	20,000
Stipends to Citizen Representatives	6,000	4,900	6,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$968,006	\$947,342	\$1,094,006

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Environmental Issues

Prepared by:
Craig Walker

Budget Item and Primary Code	2009 Original Budget	2009 Projected	Estimate for 2010
Environmental Issues - 5500			
Salaries	15,350	7,323	25,350
Staff Travel and Training	2,000	347	1,000
Public Education	3,000	886	3,000
Environmental Issues	3,000	2,079	8,000
Administration	500	83	500
Grants and In-Kind Services	1,300	-	1,300
Budget Item Totals (Complete only on the final page of each Budget Item).	\$25,150	\$10,718	\$39,150

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Planning

Prepared by:
Don Poole

Budget Item and Primary Code Planning - 6100	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	395,500	361,084	400,450
Benefits	86,100	74,372	85,960
Mileage	2,500	2,944	3,000
Office Supplies and Equipment	7,500	6,344	7,500
Operating Equipment	6,000	-	3,000
Advertising	7,000	4,555	5,000
Staff Development	10,000	8,084	9,000
Printing	1,000	-	1,000
Board Meetings	14,500	12,568	14,500
Planning Services	7,000	-	3,000
Phones	1,000	647	1,000
Miscellaneous	2,500	1,887	2,500
Post Retirement Pay Reserve	15,400	15,400	15,400
Computer Tech Services	15,000	6,118	10,000
Insurance	10,000	3,702	5,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$581,000	\$497,704	\$566,310

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Heritage

Prepared by:
Don Poole

Budget Item and Primary Code Heritage - 6400/6410	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	30,100	26,283	30,100
Benefits	6,990	3,730	4,830
Special Projects	15,000	10,152	15,000
Heritage Meetings	8,500	6,404	8,500
Advertising	1,000	370	1,000
Office Supplies and Equipment	1,000	627	1,000
Staff Development	3,000	1,983	2,000
Mileage	500	-	-
Heritage Grant Program	38,000	63,917	38,000
Heritage Tax Program	7,100	7,051	5,500
Post Retirement Pay Reserve	2,200	2,200	2,200
Heritage Database Project	44,600	31,975	35,665
Heritage Area Study and Revisions	5,000	1,617	15,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$162,990	\$156,307	\$158,795

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Economic Development

Prepared by:
Ron Atkinson

Budget Item and Primary Code Economic Development	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	70,500	64,689	Moved to City Gov
Benefits	13,410	10,946	Moved to City Gov
Staff Development	4,500	3,703	4,500
Staff Mileage	500	480	500
Post Retirement Pay Reserve	2,200	2,200	Moved to City Gov
Office/Computer Equipment	1,500	1,317	1,500
Miscellaneous	1,500	1,460	1,500
Memberships/Partnerships	39,150	36,435	39,150
Business Development	12,000	11,188	12,000
Marketing and Development	20,000	19,891	20,000
Investment Program	319,405	307,768	312,153
Business Improvement Area (BIA)	235,471	235,471	229,224
Budget Item Totals (Complete only on the final page of each Budget Item).	\$720,136	\$695,548	\$620,527

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Tourism

Prepared by:
Donna Hurry

Budget Item and Primary Code Tourism - 2200	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	83,956	74,430	31,080
Benefits	15,345	13,788	4,003
Staff Mileage	500	175	500
Office/Computer Equipment	4,041	3,220	4,400
Tourism	20,300	17,223	14,300
Memberships/Partnerships	10,000	5,079	6,000
Staff Training and Travel	3,500	-	2,500
Elected Officials Training and Travel	3,400	85	1,400
Annual Events (also see Exec Policy)	20,000	19,759	19,500
Event Submissions	17,500	13,407	15,500
Miscellaneous	3,000	1,383	2,000
Post Retirement Pay Reserve	2,200	2,200	Moved to City Gov
Tourism Charlottetown Inc.	126,000	126,000	126,000
Ambassador Program	80,000	27,757	35,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$389,742	\$304,506	\$262,183

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Human Resources

Prepared by:
Roy Main

Budget Item and Primary Code Human Resources - 1600	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	244,699	197,539	224,511
Benefits	82,059	65,135	82,967
Contract Services	30,000	55,839	30,000
Training, Development and Travel	4,500	3,879	8,750
Communications	2,500	2,421	2,500
Employee Services	2,500	2,749	2,500
Payroll Services	53,000	64,965	65,000
Miscellaneous	2,500	3,206	2,500
Post Retirement Pay Reserve	24,200	24,200	24,200
Small Equipment	1,200	1,143	2,500
Organizational Development	12,000	4,713	8,000
Employee Assistance Program	9,000	5,900	9,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$468,158	\$431,689	\$462,428

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Transit

Prepared by:
Donna Waddell

Budget Item and Primary Code	2009 Original Budget	2009 Projected	Estimate for 2010
Transit - 5800			
Pat and The Elephant	50,000	50,000	50,000
Shelter Maintenance	34,500	33,261	55,000
Transit Operation	640,700	640,625	640,700
Miscellaneous and Meeting Expenses	2,500	1,059	2,000
Transit Plan	-	-	15,000
Parking Strategy	-	-	6,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$727,700	\$724,945	\$768,700

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Executive Policy

Prepared by:
Donna Waddell

Budget Item and Primary Code Executive Policy - 6800	2009 Original Budget	2009 Projected	Estimate for 2010
Meetings	1,000	529	1,000
City Portal	67,000	63,340	67,000
2009 Summer Games	40,000	33,466	-
Annual Community Events	64,000	61,754	66,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$172,000	\$159,089	\$134,000

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Event Attraction

Prepared by:
Wayne Long

Budget Item and Primary Code Event Attraction - 2260	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	62,515	57,510	Moved to City Gov
Benefits	13,666	10,272	Moved to City Gov
Staff Development	2,500	2,187	2,500
Staff Mileage	1,200	925	1,200
Elected Official Travel	-	-	2,000
Office and Computer Equipment	3,000	2,610	3,000
Memberships and Partnerships	1,100	1,034	1,100
Post Retirement Pay Reserve	2,200	2,200	Moved to City Gov
Miscellaneous	1,000	841	1,000
Promotions and Materials	13,000	12,180	13,000
Development and Attraction	27,800	26,332	28,000
Hosting	156,000	190,155	206,500
Budget Item Totals (Complete only on the final page of each Budget Item).	\$283,981	\$306,246	\$258,300

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Arts and Culture

Prepared by:
Ron Atkinson

Budget Item and Primary Code Arts and Culture - 6200	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	39,585	39,546	43,285
Benefits	10,140	9,444	11,050
Post Retirement Pay Reserve	2,200	2,200	2,200
Confederation Centre Public Library - Books	24,000	24,000	24,000
Special Projects	26,357	3,073	-
Miscellaneous	1,000	-	-
Grants	25,000	18,500	15,000
Cultural Initiatives	25,000	8,426	10,000
Budget Item Totals (Complete only on the final page of each Budget Item).	\$153,282	\$105,189	\$105,535

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Other

Prepared by:
Scott Ryan

Budget Item and Primary Code Other - 7000	2009 Original Budget	2009 Projected	Estimate for 2010
Elections	30,000	30,000	30,000
Reserve for Extraordinary	932,500	932,500	1,059,248
Grants	854,174	800,788	848,485
Stipends to Citizen Representatives	28,800	26,900	28,800
Fitzroy Parkade Agreement	653,000	652,634	653,000
Fleet Management	533,568	412,568	515,068
Budget Item Totals (Complete only on the final page of each Budget Item).	\$3,032,042	\$2,855,390	\$3,134,601

CITY OF CHARLOTTETOWN WATER AND SEWER UTILITY

2010 BUDGET SUMMARY

<u>Revenue</u>	<u>2009 Original Budget</u>	<u>2009 Projected</u>	<u>2010 Estimate</u>
Surplus from Previous Year	\$ 52,717	\$ 52,717	\$ 358,243
Metered Sales	4,167,126	3,981,274	4,819,697
Unmetered Sales	3,471,139	3,523,280	3,868,629
Fire Protection	905,045	905,045	925,500
Penalties	55,000	111,862	55,000
Services Billed	110,000	185,723	110,000
Non-Operating	20,000	6,288	20,000
Sludge Handling	<u>20,000</u>	<u>49,039</u>	<u>65,000</u>
REVENUE TOTAL	<u>\$ 8,801,027</u>	<u>\$ 8,815,228</u>	<u>\$ 10,222,069</u>
EXPENDITURE TOTAL	<u>\$ 8,682,115</u>	<u>\$ 8,456,985</u>	<u>\$ 10,221,811</u>
UTILITY SURPLUS (DEFICIT)	<u>\$ 118,912</u>	<u>\$ 358,243</u>	<u>\$ 257</u>

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Water and Sewer Utility

Prepared by:
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	2009 Original Budget	2009 Projected	Estimate for 2010
Salaries	1,994,618	2,052,018	2,287,488
Benefits	495,459	463,182	517,571
Repairs and Maintenance - Buildings	366,400	363,722	474,100
Repairs and Maintenance - W and S Infrastructure	191,107	234,650	251,200
Repairs and Maintenance - Vehicles	83,885	101,283	91,435
Repairs and Maintenance - Equipment	452,951	452,831	591,571
Office	52,525	47,575	60,900
Power	767,280	845,585	898,060
Asphalt	23,000	24,554	36,930
Backhoe Rental	35,500	35,827	45,790
Committee Expenses	100,000	100,000	100,000
Election Expenses	20,000	20,000	20,000
Telephone and Radios	52,270	51,176	61,120
Fuel	87,625	74,263	43,300
Service Contracts	28,810	18,202	28,810
Meeting Expenses	750	1,323	1,000
Clothing Allowance and Rental	27,100	27,950	34,156
Staff Training and Travel	40,132	33,397	54,782
Elected Officials Training and Travel	5,800	5,800	5,800
Chemicals	82,263	83,628	110,580
Budget Item Totals (Complete only on the final page of each Budget Item).			

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Account Name/Department
Water and Sewer Utility

Prepared by:
Craig Walker

Budget Item and Primary Code 8000, 8400, 8800, 9200	2009 Original Budget	2009 Projected	Estimate for 2010
Consulting Fees	36,000	35,925	149,500
Insurance	191,783	197,563	219,441
Property Taxes	11,887	11,830	12,439
New Vehicles	49,980	65,224	50,950
New Equipment	31,756	35,513	59,255
Infrastructure Replacement	69,568	71,596	65,273
Post Retirement Pay Reserve	60,703	60,703	60,703
Grants	1,000	1,000	41,000
Miscellaneous	1,500	916	1,500
Debt Charges	3,320,463	2,939,750	3,847,157
Budget Item Totals (Complete only on the final page of each Budget Item).	\$8,682,115	\$8,456,985	\$10,221,811

City of Charlottetown

2010 Capital Budget

<i>City Government</i>	\$7,276,560
<i>Water and Sewer Utility</i>	\$3,851,166

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Capital Project Summary

Scott Ryan

Budget Item and Primary Code Fiscal Services - 2800	2009 Original Budget	2009 Projected	Estimate for 2010
Parks and Recreation	1,118,600	1,069,753	2,106,200
Public Property	375,000	339,851	100,000
Municipal Buildings	600,000	296,684	193,250
Street Lighting	80,000	80,000	169,000
Public Works	9,980,000	4,377,344	12,427,662
New Deal For Cities:			
Street Resurfacing	-	247,181	2,000,000
Sidewalk and Curb Construction	410,000	307,577	400,000
Storm Water Management	301,245	379,252	350,000
Traffic and Pedestrian Signals	722,753	156,992	713,051
Major Storm Water Infrastructure	-	-	1,500,000
Total Capital Projects	13,587,598	7,254,634	19,959,163
Less Partners' Funding	(8,304,333)	(4,156,498)	(12,682,603)
Budget Item Totals (Complete only on the final page of each Budget Item).	\$5,283,265	\$3,098,136	\$7,276,560

2010 ANNUAL ESTIMATES - CITY OF CHARLOTTETOWN

Budget Item and Primary Code:
Capital Budget

Account Name/Department:
Water and Sewer Utility

Detailed Breakdown of Budget Item	Notes/Comments
<u>2009 Utility Capital Completions</u>	
Brighton and Beach Grove Lift Station Upgrading	160,000
Spring Park Sewer Separation - Planning	<u>160,000</u>
	320,000
Less MRIF for Brighton and Beach Grove project	(105,334)
	TOTAL 214,666
<u>2010 Utility Capital</u>	
Meter Replacement and Upgrading	236,000
WWTP Construction Completion	1,175,000
Future Water Supply & Reservoir Land Purchase	860,500
WWTP Ventilation, sludge Grinding, Scum Skimming	275,000
WWTP Gravity Thickener Covers	275,000
WWTP Sludge Pump Upgrading	120,000
MacRae Drive & Livingston Road - Water Infilling	<u>670,000</u>
	3,611,500
Treatment plant expansion and upgrading to secondary treatment	25,000
	TOTAL <u>3,851,166</u>

CDRS Exempt
CDRS Exempt